

Bridgestone at a Glance

Bridgestone, founded in 1931, is the leading company in the tire and rubber industry.

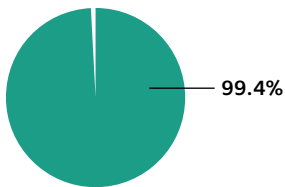
MAJOR PRODUCTS AND OPERATIONS

Bridgestone Group's main businesses include:

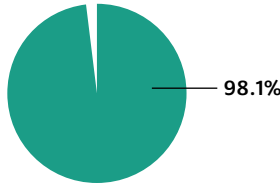
- Tires and tubes for passenger cars, trucks, buses, aircraft, construction and off-road mining vehicles, industrial and agricultural machinery, motorcycles, scooters and other vehicles;
- Automotive parts, retreading materials and services, automotive maintenance and repair services, raw materials for tires and other products;
- Diversified Products including chemical and industrial products, commercial building products and roofing materials, sporting goods, bicycles and other products; and,
- Solutions Business that is leveraging the potential for more tightly integrated elements of the Group's portfolio. The Group is working on new "solutions" service packages by combining maintenance services, IT/sensing technology, tires and diversified products to meet the needs of customers in mining, fleets and agriculture.

MANUFACTURING LOCATIONS WITH ISO CERTIFICATION

ISO 9001 Certified^{1,2}

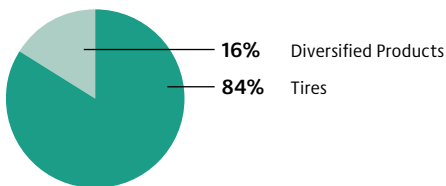


ISO 14001 Certified^{1,3}



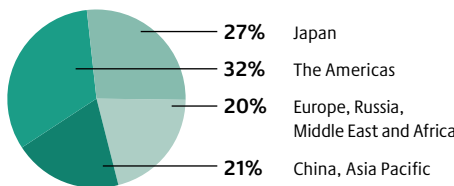
2019 CONSOLIDATED NET SALES¹

3,525.6 Billion JPY / 32.18 Billion⁴ USD



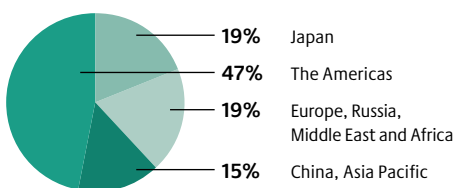
2019 TIRE PRODUCTION VOLUME (TONNAGE OF RUBBER)^{1,5}

1.84 Million Tonnes



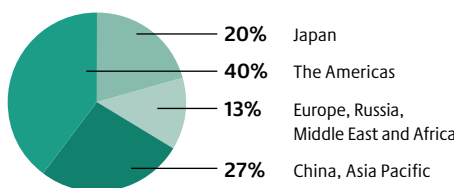
2019 SALES BY MARKET^{1,5}

More than **150 Countries**



EMPLOYEES^{1,5}

143,589 Total



SUSTAINABILITY RECOGNITIONS

Bridgestone was named to highly regarded environmental, social and governance (ESG) indices that are designed to measure the performance of companies demonstrating strong ESG practices:

- Bridgestone was named to the Dow Jones Sustainability Asia Pacific Index for the 10th consecutive year.
- Bridgestone was selected as a constituent of the FTSE4Good Index Series for the second consecutive year. The Company was awarded perfect scores in the environmental areas of climate change, water use, and environmental supply chains, earning the highest score in environmental dimension within the Automobiles and Parts sector.
- Bridgestone was named to the STOXX Global ESG Leaders Index.

In addition, Bridgestone self-reported its environmental data to CDP, the most comprehensive collection of self-reported environmental data in the world, and received the following scores:

- CDP Climate Change: A-
- CDP Water Security: B
- CDP Supplier Engagement: A



¹ As of December 31, 2019.

² 154 sites are targeted for ISO 9001 certification/153 sites are certified (99.4%). The Bridgestone Group requires all manufacturing locations in which it has 50% or more share ratio to achieve ISO 9001 certification.

³ 154 sites are targeted for ISO 14001 certification/151 sites are certified (98.1%). The Bridgestone Group requires all manufacturing locations with 50 employees or more to achieve ISO 14001 certification.

⁴ Based on the ¥109.56 to USD\$1.00, the approximate year-end rate.

⁵ Approximate percentage.