

Bridgestone At-A-Glance

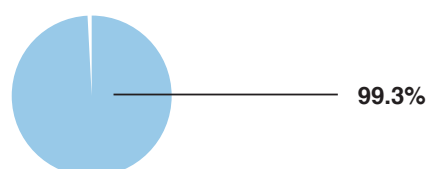
Major Products and Operations

Bridgestone, the world's largest tire and rubber company, was established in 1931 and is headquartered in Tokyo, Japan.

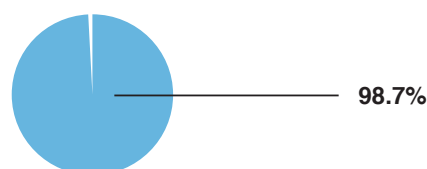
Bridgestone's main businesses include:

- Tires and tubes for passenger cars, trucks, buses, aircraft, construction and off-road mining vehicles, industrial and agricultural machinery, motorcycles, scooters and other vehicles;
- Automotive parts, retreading materials and services, automotive maintenance and repair services, certain raw materials for tires and other products;
- Diversified Products including chemical and industrial products, commercial building products and roofing materials, sporting goods, bicycles and other products; and,
- Solutions Business that is leveraging the potential for more tightly integrated elements of the Group's portfolio. The Group is working on new "solutions" service packages by combining maintenance services, IT/sensing technology, tires and diversified products to meet the needs of customers in mining, fleets and agriculture.

Manufacturing facilities with ISO certification ISO 9001 Certified^{1,3}

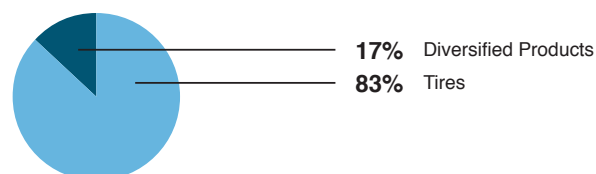


ISO 14001 Certified^{1,4}

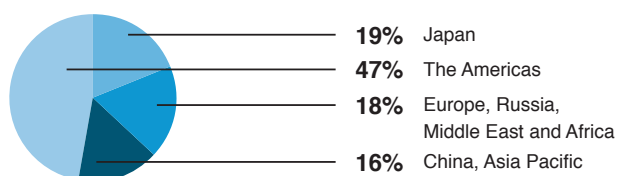


Research and Development Investment^{1,2} JPY 103.5 Billion/USD 932.8 Million

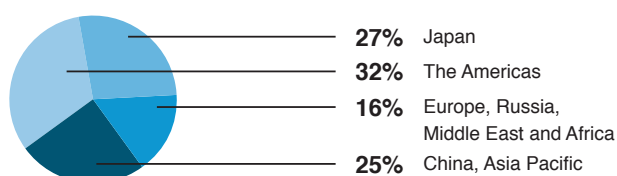
2018 Consolidated net sales¹ JPY 3,650.1 Billion/USD 32.883 Billion²



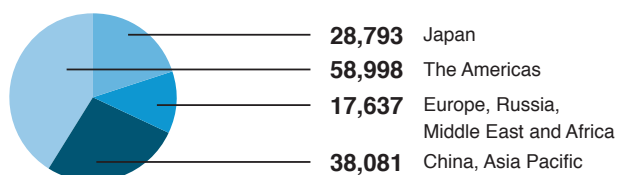
2018 Sales by Market¹ More Than 150 Countries



2018 Tire Production Volume (Tonnage of Rubber)¹ 1.86 Million Tonnes



Employees¹ 143,509



¹ As of December 31, 2018.

² Based on the rate of ¥111.00 to \$1.00, the approximate year-end rate.

³ 153 sites are targeted for ISO 9001 certification/152 sites are certified (99.3 %). Bridgestone requires all manufacturing locations in which Bridgestone has 50% and more share ratio to achieve ISO 9001 certification.

⁴ 156 sites are targeted for ISO 14001 certification/154 sites are certified (98.7%). Bridgestone requires all manufacturing locations with 50 employees or more to achieve ISO 14001 certification.