

Note:

This English translation of the Notice of the 107th Annual Shareholders' Meeting is for convenience only. If there are any differences between this translation and the Japanese original, the Japanese original supersedes this translation.

Bridgestone Corporation
1-1, Kyobashi 3-chome, Chuo-ku
Tokyo, Japan

Notice of the 107th Annual Shareholders' Meeting

Message to Shareholders

I would like to express my sincere appreciation to our shareholders for your continued support of the Bridgestone Group.

In recent years, our business environment has undergone significant changes, including the increased sophistication of responses to sustainability, the impact on supply chains due to geopolitical risks, the advancement of digitalization and generative AI, and the rise of emerging manufacturers in the mobility and tire industries.

Amid this environment, and in line with our Mid Term Business Plan (2024-2026), we have been working to enhance our business quality through initiatives such as business restructuring and rebuilding as well as efforts to reduce global business costs.

We have positioned 2026 as a key year in which we will transition to a phase of growth with quality under the new executive structure, building on the foundation we have established to date. Looking toward 2031, our 100th anniversary, we will strive to get back to the world's No.1 position in the tire and rubber industries by achieving steady growth through the development of attractive products and services, along with further strengthening our cost competitiveness.

Guided by the mission of "Serving Society with Superior Quality," Bridgestone will continue to move forward on our path toward sustainable growth while valuing harmony with all of our stakeholders.

Thank you for your continuous support in the years ahead.

Yasuhiro Morita
Global CEO and Representative Executive Officer

Notice of the 107th Annual Shareholders' Meeting

Dear Shareholders,

We are pleased to inform you that Bridgestone Corporation's 107th Annual Shareholders' Meeting will be held as described in this letter.

Very truly yours,

Shuichi Ishibashi
Member of the Board

The 107th Annual Shareholders' Meeting

1. Date and time: Tuesday, March 24, 2026, at 10:00 a.m. (Reception opens at 9:00 a.m.)
2. Location: "Aoi," the Main Ballroom, 2nd Floor, Palace Hotel Tokyo
1-1-1, Marunouchi, Chiyoda-ku, Tokyo, Japan
3. Purpose of the meeting
Matters to be reported:
 1. Business Report and Consolidated Financial Statements for the 107th Fiscal Year (January 1, 2025 through December 31, 2025) and Audit Reports of the Independent Auditor and the Audit Committee for the Consolidated Financial Statements
 2. Financial Statements for the 107th Fiscal Year (January 1, 2025 through December 31, 2025)Matters to be resolved:
 - Proposal 1** Appropriation of Surplus
 - Proposal 2** Election of Twelve (12) Members of the Board

Important Matters:

1. Posting of the Reference to Exercise of Voting Rights, etc. on Websites

- (1) Measures are being taken to provide materials in an electronic format for convening this annual shareholders' meeting in accordance with the provisions of the Companies Act. The Reference to Exercise of Voting Rights, etc. are posted on the Bridgestone Corporation Website. Please access the URL below.

The Company's Website <https://www.bridgestone.com/ir/shareholders/index.html>

- (2) The Reference to Exercise of Voting Rights, etc. are also posted on the Tokyo Stock Exchange Website. Please (i) access the website below or search the "Tokyo Stock Exchange Website (Listed Company Search)," (ii) enter/search the company name "Bridgestone" or securities code "5108," (iii) select "Basic information," and (iv) go to "Documents for public inspection/PR information" to view the information.
Tokyo Stock Exchange Website (Listed Company Search)
<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

- (3) Should any revision be needed with regard to the Reference to Exercise of Voting Rights, etc., the Company will post such revision on each website in (1) and (2) above, on which the Reference to Exercise of Voting Rights, etc. are posted.

Requests to Shareholders

If you are unable to attend the meeting in person, please exercise your voting rights in advance in writing (by mail) or via the Internet, etc.

Mail
Please indicate your vote of approval or disapproval on the enclosed Exercise of Voting Rights form, and return the form to us. If you do not indicate your approval or disapproval for a proposal on the form, your vote will be regarded as an approval of the company's proposal.
Exercise Deadline
The form must arrive at the Company by no later than 5:30 p.m. on Monday, March 23, 2026.

The Internet
Please access the voting rights exercise website designated by the Company (see the next page) and cast your vote of approval or disapproval in accordance with the instructions on the screen.
Exercise Deadline
Your vote will be accepted until 5:30 p.m. on Monday, March 23, 2026.

*If any shareholder has exercised his/her voting rights both by sending the Exercise of Voting Rights form and via the Internet, etc., the one exercised via the Internet, etc. will be treated as the valid exercise of voting rights regardless of the date of arrival.

If any shareholder has exercised his/her voting rights multiple times via the Internet, etc., only the final execution shall be deemed his/her effective exercise of voting rights.

Guidance for Platform for Exercise of Voting Rights

Institutional investors may use the "ICJ platform," a platform for electronic exercise of voting rights by institutional investors, which is operated by Investor Communications Japan, Inc. (ICJ).

Handling of requests for the Exercise of Voting Rights form, etc. by shareholders who have approved in advance the sending of Notices of Annual Shareholders' Meeting via an electromagnetic means

If you have approved the sending of Notices via an electromagnetic means and wish to receive an Exercise of Voting Rights form or information pertaining to the items on the form, please contact the Transfer Agent Business Center Helpline by Sumitomo Mitsui Trust Bank (Phone number in Japan: 0120-782-031).

“Exercise of Voting Rights via Smartphone, etc.” – available only in Japanese

- 1 Please scan the QR Code printed on the bottom-right corner of your Exercise of Voting Rights form.
* “QR Code” is a registered trademark of DENSO WAVE INCORPORATED.
- 2 Please tap the “Exercise voting rights” button on the top page of the Shareholders’ Meeting Portal®.
- 3 The Smart Exercise® top page will appear. After successful access, please follow the instructions displayed on the screen to enter your approval or disapproval.

“Exercise of Voting Rights via PC, etc.” – available only in Japanese

Please access the following URL, and log in using the login ID and password printed on the Exercise of Voting Rights form.

After logging in, please follow the instructions displayed on the screen to enter your approval or disapproval.

URL for the Shareholders’ Meeting Portal

▶ <https://www.soukai-portal.net>

The website for the exercise of voting rights remains available.

▶ <https://www.web54.net>

Information about the Shareholders’ Meeting Portal – available only in Japanese

The “Shareholders’ Meeting Portal” is a website that brings together the functions related to shareholders’ meetings (“Exercise Voting Rights in Advance,” “View the Notice of Annual Shareholders’ Meeting, etc.,” “Register Questions in Advance” and “Watch Live Stream”). Please note that each function has a deadline. For details, please check the portal.

**Inquiries on the Operation
of Your PC and Other
Communication Terminals**

The Stock Transfer Agent Department “Web Support” Helpline by
Sumitomo Mitsui Trust Bank, Limited
Phone number in Japan: 0120-652-031
Reception time: 9:00 a.m.–9:00 p.m.

Other Inquiries

The Transfer Agent Business Center Helpline by
Sumitomo Mitsui Trust Bank, Limited
Phone number in Japan: 0120-782-031
Reception time: 9:00 a.m.–5:00 p.m. (Except for Saturdays, Sundays
and national holidays)