Nov 12, 2026

Bridgestone Corporation(5108)

Supplementary Information of 2026 Q3

1.Financial Highlights

(1) Quarter of the year

(Yen in billions)

			Unit	2025					2026						
							9 Months	FY				9months		FY	(*1)
				1Q	2Q	3Q			1Q	2Q	3Q		vs.PY	Fcst	vs.PY
Consolidated Results															
Statements of Income	Revenue			1,058.1	1,058.3	1,118.5	3,234.9	4,429.5	1,113.4	1,208.2	1,232.6	3,554.3	110	4,700.0	106
	Adjusted Operating Profit			111.4	123.2	133.7	368.4	493.7	122.2	158.7	164.4	445.3	121	515.0	104
	Adjusted OP Margin		%	10.5	11.6	12.0	11.4	11.1	11.0	13.1	13.3	12.5	+ 1.1	11.0	(0.2)
	Profit Attributable to Owners of Parent			75.9	39.6	88.0	203.5	327.3	92.1	114.1	112.7	318.9	157	340.0	104
		Profit from Continuing Operations		75.7	39.5	87.9	203.1	317.1	91.9	114.2	112.4	318.5	157	340.0	107
		Profit from Discontinued Operations		0.2	0.1	0.1	0.4	10.2	0.2	(0.0)	0.2	0.4	-	-	-
	ROIC		%					8.3						9.1	+ 0.8
	ROE		%					8.6						9.5	+ 0.9
Exchange Rate	US $		Yen/$	153	145	147	148	150	157	160	159	159		158	
	Euro		Yen/€	160	164	172	165	169	184	185	183	184		183	
Analysis of Revenue and Adjusted Operating Profit vs. PY															
Revenue	Forex			+ 16.0	(64.0)	+ 4.0	(44.0)	(14.0)	+ 55.0	+ 112.0	+ 80.0	+ 247.0		+ 251.0	
	Price, Mix, Volume etc.			(22.0)	+ 9.7	+ 21.8	+ 9.5	+ 13.4	+ 0.3	+ 37.9	+ 34.2	+ 72.4		+ 19.5	
	Total			(6.0)	(54.3)	+ 25.8	(34.5)	(0.6)	+ 55.3	+ 149.9	+ 114.2	+ 319.4		+ 270.5	
Adjusted Operating Profit(*2)	Forex			+ 5.0	(1.0)	(14.0)	(10.0)	(10.0)	+ 5.0	+ 15.0	+ 24.0	+ 44.0		+ 20.0	
	Raw Materials			(17.0)	(12.0)	(2.0)	(31.0)	(26.0)	+ 14.0	+ 9.0	(23.0)	+ 0.0		+ 34.0	
	Price			+ 5.0	+ 10.0	+ 19.0	+ 34.0	+ 56.0	+ 3.0	+ 5.0	+ 4.0	+ 12.0		+ 18.0	
	Mix			+ 2.0	+ 7.0	+ 2.0	+ 11.0	+ 17.0	+ 8.0	+ 3.0	+ 7.0	+ 18.0		+ 18.0	
	Volume			(2.0)	(2.0)	+ 4.0	+ 0.0	(14.0)	(5.0)	+ 11.0	+ 17.0	+ 23.0		+ 35.0	
	Conversion Costs			(4.0)	+ 3.0	+ 1.0	+ 0.0	+ 11.0	+ 0.0	(1.0)	+ 6.0	+ 5.0		(3.0)	
	Operating Expenses			+ 15.0	+ 15.0	+ 7.0	+ 37.0	+ 23.0	(1.0)	(18.0)	(14.0)	(33.0)		(71.0)	
	Others			(12.8)	(5.7)	(7.3)	(25.8)	(46.6)	(13.2)	+ 11.4	+ 9.7	+ 7.9		(29.7)	
	Total			(8.8)	+ 14.3	+ 9.7	+ 15.2	+ 10.4	+ 10.8	+ 35.4	+ 30.7	+ 76.9		+ 21.3	
Segment Information (*3)	Japan	Revenue		299.9	303.9	308.4	912.1	1,265.9	303.8	330.6	331.0	965.5	106	1,275.0	101
		Adjusted Operating Profit		42.5	40.0	49.3	131.8	198.1	53.7	60.1	57.7	171.6	130	200.0	101
		Adjusted OP Margin	%	14.2	13.2	16.0	14.4	15.7	17.7	18.2	17.4	17.8	+ 3.3	15.7	+ 0.0
	Asia, Pacific, India and China	Revenue		124.1	122.7	126.6	373.4	517.8	134.3	143.7	146.7	424.7	114	545.0	105
		Adjusted Operating Profit		14.6	14.6	11.9	41.1	59.6	13.5	17.5	19.3	50.3	122	64.0	107
		Adjusted OP Margin	%	11.8	11.9	9.4	11.0	11.5	10.0	12.2	13.2	11.8	+ 0.8	11.7	+ 0.2
	Americas	Revenue		510.7	515.2	552.7	1,578.6	2,130.5	532.1	603.3	618.1	1,753.4	111	2,200.0	103
		Adjusted Operating Profit		39.8	52.0	66.0	157.8	201.5	37.9	65.1	55.2	158.2	100	221.0	110
		Adjusted OP Margin	%	7.8	10.1	11.9	10.0	9.5	7.1	10.8	8.9	9.0	(1.0)	10.0	+ 0.6
	Europe, Middle East, and Africa	Revenue		206.4	204.9	215.0	626.3	852.9	228.7	229.9	224.2	682.7	109	855.0	100
		Adjusted Operating Profit		9.1	9.4	14.6	33.1	42.4	19.0	15.2	11.7	45.8	138	60.0	141
		Adjusted OP Margin	%	4.4	4.6	6.8	5.3	5.0	8.3	6.6	5.2	6.7	+1.4	7.0	+ 2.0
Results by Product	PS/LT	Revenue		596.1	581.5	622.9	1,800.5	2,500.6	636.8	669.4	692.8	1,999.0	111		
		Adjusted Operating Profit		62.1	62.0	70.7	194.8	268.6	67.0	80.0	87.3	234.3	120		
		Adjusted OP Margin	%	10.4	10.7	11.3	10.8	10.7	10.5	12.0	12.6	11.7	+ 0.9		
	TB	Revenue		234.2	251.0	263.0	748.2	1,018.4	241.0	282.0	293.7	816.6	109		
		Adjusted Operating Profit		15.3	25.6	28.9	69.8	88.4	18.1	32.6	27.2	77.8	111		
		Adjusted OP Margin	%	6.5	10.2	11.0	9.3	8.7	7.5	11.6	9.3	9.5	+ 0.2		
	Specialties	Revenue		156.2	154.0	163.6	473.7	623.4	162.1	181.5	175.5	519.2	110		
		Adjusted Operating Profit		34.1	31.6	31.7	97.4	125.5	35.6	43.3	48.0	126.9	130		
		Adjusted OP Margin	%	21.9	20.5	19.4	20.6	20.1	21.9	23.8	27.4	24.4	+ 3.9		
	Diversified Products Business	Revenue		71.6	71.8	69.0	212.5	287.1	73.6	75.3	70.6	219.5	103		
		Adjusted Operating Profit		(0.1)	4.0	2.5	6.3	11.3	1.5	2.8	1.9	6.2	98		
		Adjusted OP Margin	%	(0.2)	5.5	3.6	3.0	3.9	2.1	3.7	2.7	2.8	(0.1)		
Balance Sheet	Total Assets			5,396.3	5,481.1	5,488.5	5,488.5	5,747.7	5,645.8	5,903.0	5,768.1	5,768.1			
	Total Equity			3,603.7	3,537.7	3,538.4	3,538.4	3,719.9	3,736.2	3,838.7	3,732.8	3,732.8			
		Ratio of equity attributable to owners of parent to total assets	%	65.8	63.6	63.5	63.5	63.7	65.2	64.1	63.8	63.8			
Cash Flows	Cash flows from operating activities			169.9	109.2	140.6	419.8	660.4	190.8	151.0	145.4	487.2			
	Cash flows from investing activities			(78.6)	(42.3)	(55.2)	(176.1)	(225.0)	(82.1)	(38.3)	(57.2)	(177.5)			
	Free cash flow			91.3	66.9	85.5	243.7	435.5	108.7	112.8	88.2	309.7			
Investment	Capital Expenditure			56.2	81.7	83.7	221.6	365.9	55.1	74.7	84.1	213.9	97	410.0	112
Costs & Expenses	Depreciation and amortization			86.2	90.0	89.2	265.4	353.2	92.0	91.5	93.9	277.4	105	356.0	101
	R&D Expenses			30.1	28.3	29.0	87.5	126.4	30.4	30.9	32.7	94.0	107	130.0	103
Dividends	Dividend per Share(*3)		Yen		57.5			115		60				125	
Tire Production (tonnage of rubber)	Domestic		10,000t	11	11	11	33	45	11	11	11	34		45	
		China	10,000t	1	1	1	4	5	1	1	1	4			
		Asia	10,000t	7	6	7	20	26	7	7	7	21			
	Asia, Pacific, India and China		10,000t	8	8	8	24	31	8	9	8	25		34	
		North America	10,000t	9	9	8	25	34	9	9	8	25			
		Latin America	10,000t	4	4	4	11	15	4	4	4	12			
	Americas		10,000t	13	13	12	37	48	12	13	12	37		50	
		Europe	10,000t	5	5	5	15	20	5	6	5	16			
		Middle East and Africa	10,000t	0	0	0	1	1	0	0	0	1			
	Europe, Middle East, and Africa		10,000t	5	6	5	16	22	6	6	5	17		22	
	Overseas Total		10,000t	26	26	25	77	101	26	27	26	79		106	
	Total		10,000t	37	37	36	110	146	37	38	37	113		151	
	Overseas Prod. Ratio		%	70	70	69	70	69	70	70	69	70		70	

(*1) Disclosed on February 16, 2026, except for Consolidated Revenue, Exchange Rates and Analysis of Revenue vs. PY, which have been updated based on the November 12, 2026 plan.

(*2) For the analysis of adjusted operating profit vs.PY for 2026, "Latin America" which had been classified in "Others" until 2025, are included under each of the factors.

(*3) From 2026 3Q, due to changes in intercompany royalty rates, operating expenses increased, negatively impacting adjusted operating profit
Americas: JPY 8.6 billion; Europe, Middle East and Africa: JPY 5.7 billion
The impact was offset in Corporate or Eliminations, with no impact on consolidated performance.

(*4) On January 1, 2026, the Company conducted a two-for-one stock split of its common shares.
Accordingly, the "Dividend per Share" for 2025 has also been calculated assuming this stock split had been implemented.

(2) Full Year

(Yen in billions)

				Unit	After Reclassifications (*1)							
					2023		2024		2025		2026(*2)	
					Actual	vs.PY	Actual	vs.PY	Actual	vs.PY	Fcst	vs.PY
Consolidated Results												
Statements of Income	Revenue				4,313.8	105	4,430.1	103	4,429.5	100	4,700.0	106
	Adjusted Operating Profit				480.6	100	483.3	101	493.7	102	515.0	104
	Adjusted OP Margin			%	11.1	(0.6)	10.9	(0.2)	11.1	+ 0.2	11.0	(0.2)
	Profit Attributable to Owners of Parent				331.3	110	285.0	86	327.3	115	340.0	104
		Profit from Continuing Operations			326.9	107	285.0	87	317.1	111	340.0	107
		Profit from Discontinued Operations			4.4	-	(0.0)	-	10.2	-	-	-
	ROIC			%	8.7	(0.7)	8.2	(0.5)	8.3	+ 0.2	9.1	+ 0.8
	ROE			%	10.4	(0.6)	8.1	(2.3)	8.6	+ 0.5	9.5	+ 0.9
Exchange Rate	US $			Yen/$	141		152		150		158	
	Euro			Yen/€	152		164		169		183	
Analysis of Revenue and Adjusted Operating Profit vs. PY												
Revenue	Forex				+ 258.0		+ 280.0		(14.0)		+ 251.0	
	Price, Mix, Volume etc.				(54.3)		(163.7)		+ 13.4		+ 19.5	
	Total				+ 203.7		+ 116.3		(0.6)		+ 270.5	
Adjusted Operating Profit (*3)	Forex				+ 62.0		+ 59.0		(10.0)		+ 20.0	
	Raw Materials				(4.0)		(11.0)		(26.0)		+ 34.0	
	Price				+ 203.0		(6.0)		+ 56.0		+ 18.0	
	Mix				+ 18.0		+ 18.0		+ 17.0		+ 18.0	
	Volume				(73.0)		(41.0)		(14.0)		+ 35.0	
	Conversion Costs				(88.0)		(21.0)		+ 11.0		(3.0)	
	Operating Expenses				+ 7.0		+ 15.0		+ 23.0		(71.0)	
	Others				(127.0)		(10.3)		(46.6)		(29.7)	
	Total				(2.0)		+ 2.7		+ 10.4		+ 21.3	
Segment Information	Japan	Revenue			1,242.4	107	1,226.1	99	1,265.9	103	1,275.0	101
		Adjusted Operating Profit			206.5	137	187.3	91	198.1	106	200.0	101
		Adjusted OP Margin		%	16.6	+ 3.6	15.3	(1.3)	15.7	+ 0.4	15.7	+ 0.0
	Asia, Pacific, India and China	Revenue			551.5		529.7	96	517.8	98	545.0	105
		Adjusted Operating Profit			55.2		58.5	106	59.6	102	64.0	107
		Adjusted OP Margin		%	10.0		11.0	+ 1.0	11.5	+ 0.5	11.7	+ 0.2
	Americas	Revenue			2,080.0	105	2,180.0	105	2,130.5	98	2,200.0	103
		Adjusted Operating Profit			212.0	84	180.1	85	201.5	112	221.0	110
		Adjusted OP Margin		%	10.2	(2.4)	8.3	(1.9)	9.5	+ 1.2	10.0	+ 0.6
	Europe, Middle East, and Africa	Revenue			819.2		835.6	102	852.9	102	855.0	100
		Adjusted Operating Profit			11.7		29.8	255	42.4	142	60.0	141
		Adjusted OP Margin		%	1.4		3.6	+ 2.1	5.0	+ 1.4	7.0	+ 2.0
Results by Product	PS/LT	Revenue			2,376.5		2,485.9	105	2,500.6	101		
		Adjusted Operating Profit			273.7		282.3	103	268.6	95		
		Adjusted OP Margin		%	11.5		11.4	(0.2)	10.7	(0.6)		
	TB	Revenue			1,008.3		1,022.8	101	1,018.4	100		
		Adjusted Operating Profit			57.8		57.9	100	88.4	153		
		Adjusted OP Margin		%	5.7		5.7	(0.1)	8.7	+ 3.0		
	Specialties	Revenue			630.6		623.6	99	623.4	100		
		Adjusted Operating Profit			135.9		138.9	102	125.5	90		
		Adjusted OP Margin		%	21.5		22.3	+ 0.7	20.1	(2.2)		
	Diversified Products Business	Revenue			298.4	107	297.9	100	287.1	96		
		Adjusted Operating Profit			13.2	139	4.2	32	11.3	266		
		Adjusted OP Margin		%	4.4	+ 1.0	1.4	(3.0)	3.9	+ 2.5		
Balance Sheet	Total Assets				5,427.8		5,723.5		5,747.7			
	Total Equity				3,405.4		3,786.5		3,719.9			
		Ratio of equity attributable to owners of parent to total assets		%	61.8		65.2		63.7			
Cash Flows	Cash flows from operating activities				661.4		548.8		660.4			
	Cash flows from investing activities				(297.7)		(255.1)		(225.0)			
	Free cash flow				363.7		293.8		435.5			
Investment	Capital Expenditure				420.0	132	389.8	93	365.9	94	410.0	112
Costs & Expenses	Depreciation and amortization				305.8	108	348.1	114	353.2	101	356.0	101
	R&D Expenses				122.0	109	126.2	103	126.4	100	130.0	103
Dividends	Dividend per Share(*4)			Yen	100		105		115		125	
Tire Production (tonnage of rubber)	Domestic			10,000t	47		44		45		45	
		China		10,000t	7		5		5			
		Asia		10,000t	31		27		26			
	Asia, Pacific, India and China			10,000t	38		32		31		34	
		North America		10,000t	37		36		34			
		Latin America		10,000t	16		14		15			
	Americas			10,000t	53		49		48		50	
		Europe		10,000t	24		21		20			
		Middle East and Africa		10,000t	1		1		1			
	Europe, Middle East, and Africa			10,000t	25		22		22		22	
	Overseas Total			10,000t	117		104		101		106	
	Total			10,000t	163		148		146		151	
	Overseas Prod. Ratio			%	71		70		69		70	

(*1) From 2024, Segment Information, Results by Product and Tire Production have been changed as follows.
Segment Information: "China, Asia-Pacific" is changed to "Asia, Pacific, India, and China"
"Europe, Russia, Middle East, India and Africa" is changed to "Europe, Middle East, and Africa"
Results by Product: Calculation method for P&L by product has been partially changed.
Tire Production: Tire Production of India is included in "Asia" of "Asia, Pacific, India, and China".

(*2) Disclosed on February 16, 2026, except for Consolidated Revenue, Exchange Rates and Analysis of Revenue vs. PY, which have been updated based on the November 12, 2026 plan.

(*3) For the analysis of adjusted operating profit vs.PY for 2024 and 2025, "Latin America" are included in "Others", and classified under each of the factors for 2023 and 2026.

(*4) On January 1, 2026, the Company conducted a two-for-one stock split of its common shares.
Accordingly, the "Dividend per Share" for 2025 and prior years has also been calculated assuming this stock split had been implemented.

2. Additional Information

(1)Year-on-Year Tire Demand Growth (unit base, %)

			2023	2024	2025	2026				
			FY	FY	FY	1Q	2Q	3Q	9 Months	FY Fcst(*1)
Japan	PSR/LTR	REP	93	99	101	99	104	105	103	100
		OE	116	91	103	104	104	103	104	100
	TBR	REP	91	98	103	91	92	112	100	95～99
		OE	109	100	103	115	98	102	105	101～105
Asia(*2)	PSR/LTR	REP	110	98	103					101～105
		OE	106	102	108					95～99
(Thailand, Indonesia, India and China Total)	TBR(*3)	REP	111	109	103					106～110
		OE	147	83	108					111～115
N.America	PSR/LTR	REP	100	102	101	92	98	100	97	100
		USTMA+TRAC	99	97	98	91	94	101	95	100
		OE	107	96	99	98	101	96	99	95～99
	TBR	REP	77	114	105	85	88	98	91	100
		USTMA+TRAC	82	104	102	89	88	94	90	101～105
		OE	96	90	79	79	96	125	98	106～110
Europe	PSR/LTR	REP	91	105	99	98	102	99	100	100
		OE	110	92	96	99	100	99	99	95～99
	TBR	REP	79	104	97	97	112	97	102	100
		OE	104	78	103	108	104	100	104	100

(2)Year-on-Year Tire Sales Growth (unit base, %)

			2023	2024	2025	2026					2025
			FY	FY	FY	1Q	2Q	3Q	9 Months	FY Fcst(*1)	REP/OE Mix
Japan	PSR/LTR	REP	86	100	103	103	107	122	111	101～105	70%
		OE	113	82	93	95	107	105	102	95～99	30%
		Total	95	93	100	100	107	116	108	101～105	
	TBR	REP	89	98	104	97	90	108	100	101～105	70%
		OE	113	100	105	109	90	99	99	100	30%
		Total	95	99	105	102	90	105	99	101～105	
Asia-Pacific, India, China (*2)	PSR/LTR	REP	97	98	101	102	104	103	103	106～110	60%
		OE	89	89	105	106	97	105	103	95～99	40%
		Total	93	94	103	104	101	104	103	101～105	
	TBR (*3)	REP	96	103	91	99	114	103	105	106～110	80%
		OE	105	72	87	122	109	107	113	101～105	20%
		Total	98	96	90	103	113	104	106	106～110	
N.America	PSR/LTR	REP	95	96	98	95	98	99	98	101～105	70%
		OE	105	96	93	105	111	101	106	100	30%
		Total	98	96	96	98	102	100	100	101～105	
	TBR	REP	86	103	101	97	101	104	101	101～105	70%
		OE	89	82	94	87	127	168	123	106～110	30%
		Total	87	97	99	94	107	117	107	106～110	
Europe	PSR/CVR	REP	85	98	105	109	107	104	107	101～105	70%
		OE	106	84	93	105	94	86	95	95～99	30%
		Total	92	93	101	108	102	99	103	100	
	TBR	REP	70	102	96	89	111	102	100	95～99	70%
		OE	109	77	97	80	77	79	79	75～79	30%
		Total	82	91	96	85	97	95	92	85～89	
Global	PSR/LTR	REP	90	97	100	101	103	105	103	101～105	70%
		OE	102	89	98	100	102	100	101	95～99	30%
		Total	94	94	99	101	103	103	102	100	
	TBR (*3)	REP	85	102	97	95	101	104	100	101～105	80%
		OE	96	84	96	95	102	117	104	100	20%
		Total	88	97	96	95	101	107	101	101～105	

Key Products:

		2023	2024	2025	2026				
		FY	FY	FY	1Q	2Q	3Q	9 Months	FY Fcst(*1)
ORR	Ultra-Large	105	100	101	96	109	99	101	100
	Large	104	94	96	86	86	100	90	100
	Small & Medium	99	94	100	103	103	109	105	106～110
PSR-HRD (18"+)		108	100	104	104	108	107	106	101～105
	REP	105	105	105	103	106	108	106	106～110

(*1) Disclosed on Feb. 16, 2026

(*2) Asia excludes India for 2023.

(*3) As for TBR, figures of China is excluded from 2024.

The disclosed figures are based on the latest information available; some actual figures include Bridgestone's own estimates and may be updated.