

Supplementary Information of 2026 Q1

1.Financial Highlights

(1) Quarter of the year (Yen in billions)

			Unit	2025					2026			
				FY					1Q		FY	(*1)
				1Q	2Q	3Q	4Q			vs.PY	Fcst	vs.PY
Consolidated Results												
Statements of Income	Revenue			1,058.1	1,058.3	1,118.5	1,194.5	4,429.5	1,113.4	105	4,500.0	102
	Adjusted Operating Profit			111.4	123.2	133.7	125.3	493.7	122.2	110	515.0	104
	Adjusted OP Margin		%	10.5	11.6	12.0	10.5	11.1	11.0	+ 0.4	11.4	+ 0.3
	Profit Attributable to Owners of Parent			75.9	39.6	88.0	123.7	327.3	92.1	121	340.0	104
	Profit from Continuing Operations			75.7	39.5	87.9	114.0	317.1	91.9	121	340.0	107
	Profit from Discontinued Operations			0.2	0.1	0.1	9.7	10.2	0.2	96	-	-
	ROIC		%					8.3			9.1	+ 0.8
ROE		%					8.6			9.5	+ 0.9	
Exchange Rate	US \$		Yen/\$	153	145	147	154	150	157		150	
	Euro		Yen/€	160	164	172	179	169	184		176	
Analysis of Revenue and Adjusted Operating Profit vs. PY												
Revenue	Forex			+ 16.0	(64.0)	+ 4.0	+ 30.0	(14.0)	+ 55.0		+48.0	
	Price, Mix, Volume etc.			(22.0)	+ 9.7	+ 21.8	+ 3.9	+ 13.4	+ 0.3		+22.5	
	Total			(6.0)	(54.3)	+ 25.8	+ 33.9	(0.6)	+ 55.3		+70.5	
Adjusted Operating Profit(*2)	Forex			+ 5.0	(1.0)	(14.0)	+ 0.0	(10.0)	+ 5.0		+20.0	
	Raw Materials			(17.0)	(12.0)	(2.0)	+ 5.0	(26.0)	+ 14.0		+34.0	
	Price			+ 5.0	+ 10.0	+ 19.0	+ 22.0	+ 56.0	+ 3.0		+18.0	
	Mix			+ 2.0	+ 7.0	+ 2.0	+ 6.0	+ 17.0	+ 8.0		+18.0	
	Volume			(2.0)	(2.0)	+ 4.0	(14.0)	(14.0)	(5.0)		+35.0	
	Conversion Costs			(4.0)	+ 3.0	+ 1.0	+ 11.0	+ 11.0	+ 0.0		(3.0)	
	Operating Expenses			+ 15.0	+ 15.0	+ 7.0	(14.0)	+ 23.0	(1.0)		(71.0)	
	Others			(12.8)	(5.7)	(7.3)	(20.8)	(46.6)	(13.2)		(29.7)	
	Total			(8.8)	+ 14.3	+ 9.7	(4.8)	+ 10.4	+ 10.8		+21.3	
Segment Information	Japan	Revenue		299.9	303.9	308.4	353.8	1,265.9	303.8	101	1,275.0	101
		Adjusted Operating Profit		42.5	40.0	49.3	66.3	198.1	53.7	126	200.0	101
		Adjusted OP Margin	%	14.2	13.2	16.0	18.8	15.7	17.7	+ 3.5	15.7	+ 0.0
	Asia, Pacific, India and China	Revenue		124.1	122.7	126.6	144.4	517.8	134.3	108	545.0	105
		Adjusted Operating Profit		14.6	14.6	11.9	18.5	59.6	13.5	92	64.0	107
		Adjusted OP Margin	%	11.8	11.9	9.4	12.8	11.5	10.0	(1.7)	11.7	+ 0.2
	Americas	Revenue		510.7	515.2	552.7	552.0	2,130.5	532.1	104	2,200.0	103
		Adjusted Operating Profit		39.8	52.0	66.0	43.7	201.5	37.9	95	221.0	110
		Adjusted OP Margin	%	7.8	10.1	11.9	7.9	9.5	7.1	(0.7)	10.0	+ 0.6
	Europe, Middle East, and Africa	Revenue		206.4	204.9	215.0	226.6	852.9	228.7	111	855.0	100
		Adjusted Operating Profit		9.1	9.4	14.6	9.3	42.4	19.0	209	60.0	141
		Adjusted OP Margin	%	4.4	4.6	6.8	4.1	5.0	8.3	+ 3.9	7.0	+ 2.0
Results by Product	PS/LT	Revenue		596.1	581.5	622.9	700.0	2,500.6	636.8	107		
		Adjusted Operating Profit		62.1	62.0	70.7	73.8	268.6	67.0	108		
		Adjusted OP Margin	%	10.4	10.7	11.3	10.5	10.7	10.5	+ 0.1		
	TB	Revenue		234.2	251.0	263.0	270.3	1,018.4	241.0	103		
		Adjusted Operating Profit		15.3	25.6	28.9	18.5	88.4	18.1	118		
		Adjusted OP Margin	%	6.5	10.2	11.0	6.9	8.7	7.5	+ 1.0		
	Specialties	Revenue		156.2	154.0	163.6	149.6	623.4	162.1	104		
		Adjusted Operating Profit		34.1	31.6	31.7	28.1	125.5	35.6	104		
		Adjusted OP Margin	%	21.9	20.5	19.4	18.8	20.1	21.9	+ 0.1		
	Diversified Products Business	Revenue		71.6	71.8	69.0	74.6	287.1	73.6	103		
		Adjusted Operating Profit		(0.1)	4.0	2.5	4.9	11.3	1.5	-		
		Adjusted OP Margin	%	(0.2)	5.5	3.6	6.6	3.9	2.1	+ 2.2		
Balance Sheet	Total Assets			5,396.3	5,481.1	5,488.5		5,747.7	5,645.8			
	Total Equity			3,603.7	3,537.7	3,538.4		3,719.9	3,736.2			
	Ratio of equity attributable to owners of parent to total assets		%	65.8	63.6	63.5		63.7	65.2			
Cash Flows	Cash flows from operating activities			169.9	109.2	140.6	240.7	660.4	190.8			
	Cash flows from investing activities			(78.6)	(42.3)	(55.2)	(48.9)	(225.0)	(82.1)			
	Free cash flow			91.3	66.9	85.5	191.8	435.5	108.7			
Investment	Capital Expenditure			56.2	81.7	83.7	144.2	365.9	55.1	98	410.0	112
Costs & Expenses	Depreciation and amortization			86.2	90.0	89.2	87.9	353.2	92.0	107	356.0	101
	R&D Expenses			30.1	28.3	29.0	39.0	126.4	30.4	101	130.0	103
Dividends	Dividend per Share(*3)		Yen		57.5		57.5	115			125	
Tire Production (tonnage of rubber)	Domestic		10,000t	11	11	11	11	45	11		45	
		China	10,000t	1	1	1	1	5	1			
		Asia	10,000t	7	6	7	6	26	7			
		Asia, Pacific, India and China	10,000t	8	8	8	8	31	8		34	
		North America	10,000t	9	9	8	8	34	9			
		Latin America	10,000t	4	4	4	3	15	4			
		Americas	10,000t	13	13	12	12	48	12		50	
		Europe	10,000t	5	5	5	5	20	5			
		Middle East and Africa	10,000t	0	0	0	0	1	0			
	Europe, Middle East, and Africa		10,000t	5	6	5	5	22	6		22	
	Overseas Total		10,000t	26	26	25	25	101	26		106	
	Total		10,000t	37	37	36	36	146	37		151	
	Overseas Prod. Ratio		%	70	70	69	69	69	70		70	

(*1) Disclosed on Feb. 16, 2026
(*2) For the analysis of adjusted operating profit vs.PY for 2026, "Latin America" which had been classified in "Others" until 2025, are included under each of the factors.
(*3) On January 1, 2026, the Company conducted a two-for-one stock split of its common shares.
Accordingly, the "Dividend per Share" for 2025 has also been calculated assuming this stock split had been implemented.

(2) Full Year

(Yen in billions)

			Unit	After Reclassifications (*1)							
				2023		2024		2025		2026(*2)	
				Actual	vs.PY	Actual	vs.PY	Actual	vs.PY	Fcst	vs.PY
Consolidated Results											
Statements of Income	Revenue			4,313.8	105	4,430.1	103	4,429.5	100	4,500.0	102
	Adjusted Operating Profit			480.6	100	483.3	101	493.7	102	515.0	104
	Adjusted OP Margin		%	11.1	(0.6)	10.9	(0.2)	11.1	+ 0.2	11.4	+ 0.3
	Profit Attributable to Owners of Parent			331.3	110	285.0	86	327.3	115	340.0	104
	Profit from Continuing Operations			326.9	107	285.0	87	317.1	111	340.0	107
	Profit from Discontinued Operations			4.4	-	(0.0)	-	10.2	-	-	-
	ROIC		%	8.7	(0.7)	8.2	(0.5)	8.3	+ 0.2	9.1	+ 0.8
	ROE		%	10.4	(0.6)	8.1	(2.3)	8.6	+ 0.5	9.5	+ 0.9
Exchange Rate	US \$		Yen/\$	141		152		150		150	
	Euro		Yen/€	152		164		169		176	
Analysis of Revenue and Adjusted Operating Profit vs. PY											
Revenue	Forex			+ 258.0		+ 280.0		(14.0)		+ 48.0	
	Price, Mix, Volume etc.			(54.3)		(163.7)		+ 13.4		+ 22.5	
	Total			+ 203.7		+ 116.3		(0.6)		+ 70.5	
Adjusted Operating Profit (*3)	Forex			+ 62.0		+ 59.0		(10.0)		+ 20.0	
	Raw Materials			(4.0)		(11.0)		(26.0)		+ 34.0	
	Price			+ 203.0		(6.0)		+ 56.0		+ 18.0	
	Mix			+ 18.0		+ 18.0		+ 17.0		+ 18.0	
	Volume			(73.0)		(41.0)		(14.0)		+ 35.0	
	Conversion Costs			(88.0)		(21.0)		+ 11.0		(3.0)	
	Operating Expenses			+ 7.0		+ 15.0		+ 23.0		(71.0)	
	Others			(127.0)		(10.3)		(46.6)		(29.7)	
	Total			(2.0)		+ 2.7		+ 10.4		+ 21.3	
Segment Information	Japan	Revenue		1,242.4	107	1,226.1	99	1,265.9	103	1,275.0	101
		Adjusted Operating Profit		206.5	137	187.3	91	198.1	106	200.0	101
		Adjusted OP Margin	%	16.6	+ 3.6	15.3	(1.3)	15.7	+ 0.4	15.7	+ 0.0
	Asia, Pacific, India and China	Revenue		551.5		529.7	96	517.8	98	545.0	105
		Adjusted Operating Profit		55.2		58.5	106	59.6	102	64.0	107
		Adjusted OP Margin	%	10.0		11.0	+ 1.0	11.5	+ 0.5	11.7	+ 0.2
	Americas	Revenue		2,080.0	105	2,180.0	105	2,130.5	98	2,200.0	103
		Adjusted Operating Profit		212.0	84	180.1	85	201.5	112	221.0	110
		Adjusted OP Margin	%	10.2	(2.4)	8.3	(1.9)	9.5	+ 1.2	10.0	+ 0.6
	Europe, Middle East, and Africa	Revenue		819.2		835.6	102	852.9	102	855.0	100
		Adjusted Operating Profit		11.7		29.8	255	42.4	142	60.0	141
		Adjusted OP Margin	%	1.4		3.6	+ 2.1	5.0	+ 1.4	7.0	+ 2.0
Results by Product	PS/LT	Revenue		2,376.5		2,485.9	105	2,500.6	101		
		Adjusted Operating Profit		273.7		282.3	103	268.6	95		
		Adjusted OP Margin	%	11.5		11.4	(0.2)	10.7	(0.6)		
	TB	Revenue		1,008.3		1,022.8	101	1,018.4	100		
		Adjusted Operating Profit		57.8		57.9	100	88.4	153		
		Adjusted OP Margin	%	5.7		5.7	(0.1)	8.7	+ 3.0		
	Specialties	Revenue		630.6		623.6	99	623.4	100		
		Adjusted Operating Profit		135.9		138.9	102	125.5	90		
		Adjusted OP Margin	%	21.5		22.3	+ 0.7	20.1	(2.2)		
	Diversified Products Business	Revenue		298.4	107	297.9	100	287.1	96		
		Adjusted Operating Profit		13.2	139	4.2	32	11.3	266		
		Adjusted OP Margin	%	4.4	+ 1.0	1.4	(3.0)	3.9	+ 2.5		
Balance Sheet	Total Assets			5,427.8		5,723.5		5,747.7			
	Total Equity			3,405.4		3,786.5		3,719.9			
		Ratio of equity attributable to owners of parent to total assets	%	61.8		65.2		63.7			
Cash Flows	Cash flows from operating activities			661.4		548.8		660.4			
	Cash flows from investing activities			(297.7)		(255.1)		(225.0)			
	Free cash flow			363.7		293.8		435.5			
Investment	Capital Expenditure			420.0	132	389.8	93	365.9	94	410.0	112
Costs & Expenses	Depreciation and amortization			305.8	108	348.1	114	353.2	101	356.0	101
	R&D Expenses			122.0	109	126.2	103	126.4	100	130.0	103
Dividends	Dividend per Share(*4)		Yen	100		105		115		125	
Tire Production (tonnage of rubber)	Domestic		10,000t	47		44		45		45	
		China	10,000t	7		5		5			
		Asia	10,000t	31		27		26			
	Asia, Pacific, India and China		10,000t	38		32		31		34	
		North America	10,000t	37		36		34			
		Latin America	10,000t	16		14		15			
	Americas		10,000t	53		49		48		50	
		Europe	10,000t	24		21		20			
		Middle East and Africa	10,000t	1		1		1			
	Europe, Middle East, and Africa		10,000t	25		22		22		22	
	Overseas Total		10,000t	117		104		101		106	
	Total		10,000t	163		148		146		151	
	Overseas Prod. Ratio		%	71		70		69		70	

(*1) From 2024, Segment Information, Results by Product and Tire Production have been changed as follows.

Segment Information: "China, Asia-Pacific" is changed to "Asia, Pacific, India, and China"

"Europe, Russia, Middle East, India and Africa" is changed to "Europe, Middle East, and Africa"

Results by Product: Calculation method for P&L by product has been partially changed.

Tire Production: Tire Production of India is included in "Asia" of "Asia, Pacific, India, and China".

(*2) Disclosed on Feb. 16, 2026

(*3) For the analysis of adjusted operating profit vs.PY for 2024 and 2025, "Latin America" are included in "Others", and classified under each of the factors for 2023 and 2026.

(*4) On January 1, 2026, the Company conducted a two-for-one stock split of its common shares.

Accordingly, the "Dividend per Share" for 2025 and prior years has also been calculated assuming this stock split had been implemented.

2. Additional Information

(1)Year-on-Year Tire Demand Growth (unit base, %)

			2023	2024	2025	2026	
			FY	FY	FY	1Q	FY Fcst(*1)
Japan	PSR/LTR	REP	93	99	101	99	100
		OE	116	91	103	104	100
	TBR	REP	91	98	103	91	95~99
		OE	109	100	103	115	101~105
Asia(*2) (Thailand, Indonesia, India and China Total)	PSR/LTR	REP	110	98	103		101~105
		OE	106	102	108		95~99
	TBR(*3)	REP	111	109	103		106~110
		OE	147	83	108		111~115
N.America	PSR/LTR	REP	100	102	101	92	100
		USTMA+TRAC	99	97	98	91	100
		OE	107	96	99	98	95~99
	TBR	REP	77	114	105	85	100
		USTMA+TRAC	82	104	102	89	101~105
		OE	96	90	79	79	106~110
Europe	PSR/LTR	REP	91	105	99	98	100
		OE	110	92	96	99	95~99
	TBR	REP	79	104	97	97	100
		OE	104	78	103	108	100

(2)Year-on-Year Tire Sales Growth (unit base, %)

			2023	2024	2025	2026		2025
			FY	FY	FY	1Q	FY Fcst(*1)	REP/OE Mix
Japan	PSR/LTR	REP	86	100	103	103	101~105	70%
		OE	113	82	93	95	95~99	30%
		Total	95	93	100	100	101~105	
	TBR	REP	89	98	104	97	101~105	70%
		OE	113	100	105	109	100	30%
		Total	95	99	105	102	101~105	
Asia-Pacific, India, China (*2)	PSR/LTR	REP	97	98	101	102	106~110	60%
		OE	89	89	105	106	95~99	40%
		Total	93	94	103	104	101~105	
	TBR (*3)	REP	96	103	91	99	106~110	80%
		OE	105	72	87	122	101~105	20%
		Total	98	96	90	103	106~110	
N.America	PSR/LTR	REP	95	96	98	95	101~105	70%
		OE	105	96	93	105	100	30%
		Total	98	96	96	98	101~105	
	TBR	REP	86	103	101	97	101~105	70%
		OE	89	82	94	87	106~110	30%
		Total	87	97	99	94	106~110	
Europe	PSR/CVR	REP	85	98	105	109	101~105	70%
		OE	106	84	93	105	95~99	30%
		Total	92	93	101	108	100	
	TBR	REP	70	102	96	89	95~99	70%
		OE	109	77	97	80	75~79	30%
		Total	82	91	96	85	85~89	
Global	PSR/LTR	REP	90	97	100	101	101~105	70%
		OE	102	89	98	100	95~99	30%
		Total	94	94	99	101	100	
	TBR (*3)	REP	85	102	97	95	101~105	80%
		OE	96	84	96	95	100	20%
		Total	88	97	96	95	101~105	

Key Products:

			2023	2024	2025	2026	
			FY	FY	FY	1Q	FY Fcst(*1)
ORR	Ultra-Large		105	100	101	96	100
	Large	REP	108	104	88	76	101~105
		OE	97	71	124	110	85~89
		Total	104	94	96	86	100
	Small & Medium	REP	94	94	100	96	111~115
		OE	107	93	101	111	101~105
		Total	99	94	100	103	106~110
PSR-HRD (18"+)		108	100	104	104	101~105	
	REP	105	105	105	103	106~110	

(*1) Disclosed on Feb. 16, 2026

(*2) Asia excludes India for 2023.

(*3) As for TBR, figures of China is excluded from 2024.

The disclosed figures are based on the latest information available; some actual figures include Bridgestone's own estimates and may be updated.