

Supplementary Information of 2025 Q3

1.Financial Highlights

(1) Quarter of the year

(Yen in billions)

				2024					2025						
				9 Months				FY	9 Months				FY Fcst	(*1) vs.PY	
				1Q	2Q	3Q			1Q	2Q	3Q				vs.PY
Consolidated Results															
Statements of Income	Revenue		1,064.1	1,112.7	1,092.6	3,269.4	4,430.1	1,058.1	1,058.3	1,118.5	3,234.9	99	4,360.0	98	
	Adjusted Operating Profit		120.2	109.0	124.0	353.2	483.3	111.4	123.2	133.7	368.4	104	490.0	101	
	Adjusted OP Margin	%	11.3	9.8	11.4	10.8	10.9	10.5	11.6	12.0	11.4	+ 0.6	11.2	+ 0.3	
	Profit Attributable to Owners of Parent		86.6	112.5	53.6	252.7	285.0	75.9	39.6	88.0	203.5	81	253.0	89	
	Profit from Continuing Operations		86.6	112.5	53.3	252.5	285.0	75.7	39.5	87.9	203.1	80	253.0	89	
	Profit from Discontinued Operations		(0.0)	(0.0)	0.3	0.3	(0.0)	0.2	0.1	0.1	0.4	157	-	-	
	ROIC	%					8.2						8.7	+ 0.6	
ROE	%					8.1						7.1	(1.0)		
Exchange Rate	US \$	Yen/\$	149	156	149	151	152	153	145	147	148		148		
	Euro	Yen/€	161	168	164	164	164	160	164	172	165		167		
Analysis of Revenue and Adjusted Operating Profit vs. PY															
Revenue	Forex		+ 104.0	+ 117.0	+ 30.0	+ 251.0	+ 280.0	+ 16.0	(64.0)	+ 4.0	(44.0)		(77.0)		
	Price, Mix, Volume etc.		(83.4)	(62.5)	(33.8)	(179.7)	(163.7)	(22.0)	+ 9.7	+ 21.8	+ 9.5		+6.9		
	Total		+ 20.6	+ 54.5	(3.8)	+ 71.3	+ 116.3	(6.0)	(54.3)	+ 25.8	(34.5)		(70.1)		
Adjusted Operating Profit	Forex		+ 8.0	+ 19.0	+ 24.0	+ 51.0	+ 59.0	+ 5.0	(1.0)	(14.0)	(10.0)		(12.0)		
	Raw Materials		+ 16.0	(3.0)	(9.0)	+ 4.0	(11.0)	(17.0)	(12.0)	(2.0)	(31.0)		(30.0)		
	Price		(6.0)	(5.0)	+ 3.0	(8.0)	(6.0)	+ 5.0	+ 10.0	+ 19.0	+ 34.0		+52.0		
	Mix		+ 2.0	+ 5.0	+ 2.0	+ 9.0	+ 18.0	+ 2.0	+ 7.0	+ 2.0	+ 11.0		+19.0		
	Volume		(23.0)	(13.0)	+ 0.0	(36.0)	(41.0)	(2.0)	(2.0)	+ 4.0	+ 0.0		(5.0)		
	Conversion Costs		(3.0)	(10.0)	(3.0)	(16.0)	(21.0)	(4.0)	+ 3.0	+ 1.0	+ 0.0		+1.0		
	Operating Expenses		+ 7.0	+ 2.0	(3.0)	+ 6.0	+ 15.0	+ 15.0	+ 15.0	+ 7.0	+ 37.0		+18.0		
	Others		+ 2.4	(7.5)	(14.0)	(19.1)	(10.3)	(12.8)	(5.7)	(7.3)	(25.8)		(36.3)		
Total		+ 3.4	(12.5)	+ 0.0	(9.1)	+ 2.7	(8.8)	+ 14.3	+ 9.7	+ 15.2		+6.7			
Segment Information	Japan	Revenue		288.8	297.9	291.1	877.8	1,226.1	299.9	303.9	308.4	912.1	104	1,255.0	102
		Adjusted Operating Profit		53.4	40.7	41.5	135.6	187.3	42.5	40.0	49.3	131.8	97	192.0	103
		Adjusted OP Margin	%	18.5	13.7	14.3	15.4	15.3	14.2	13.2	16.0	14.4	(1.0)	15.3	+ 0.0
	Asia, Pacific, India and China	Revenue		129.8	130.7	132.8	393.3	529.7	124.1	122.7	126.6	373.4	95	510.0	96
		Adjusted Operating Profit		13.3	14.5	14.2	42.1	58.5	14.6	14.6	11.9	41.1	98	59.0	101
		Adjusted OP Margin	%	10.2	11.1	10.7	10.7	11.0	11.8	11.9	9.4	11.0	+ 0.3	11.6	+ 0.5
	Americas	Revenue		526.5	566.5	548.3	1,641.3	2,180.0	510.7	515.2	552.7	1,578.6	96	2,105.0	97
		Adjusted Operating Profit		36.8	51.5	42.4	130.7	180.1	39.8	52.0	66.0	157.8	121	197.0	109
		Adjusted OP Margin	%	7.0	9.1	7.7	8.0	8.3	7.8	10.1	11.9	10.0	+ 2.0	9.4	+ 1.1
	Europe, Middle East, and Africa	Revenue		202.1	209.0	209.0	620.0	835.6	206.4	204.9	215.0	626.3	101	825.0	99
		Adjusted Operating Profit		5.4	2.0	8.8	16.2	29.8	9.1	9.4	14.6	33.1	205	44.0	148
		Adjusted OP Margin	%	2.7	0.9	4.2	2.6	3.6	4.4	4.6	6.8	5.3	+2.7	5.3	+ 1.8
Results by Product	PS/LT	Revenue		593.7	617.8	604.5	1,816.0	2,485.9	596.1	581.5	622.9	1,800.5	99		
		Adjusted Operating Profit		64.6	63.7	65.6	193.9	282.3	62.1	62.0	70.7	194.8	100		
		Adjusted OP Margin	%	10.9	10.3	10.8	10.7	11.4	10.4	10.7	11.3	10.8	+ 0.1		
	TB	Revenue		234.7	255.1	261.1	750.9	1,022.8	234.2	251.0	263.0	748.2	100		
		Adjusted Operating Profit		13.9	10.6	19.1	43.6	57.9	15.3	25.6	28.9	69.8	160		
		Adjusted OP Margin	%	5.9	4.2	7.3	5.8	5.7	6.5	10.2	11.0	9.3	+ 3.5		
	Specialties	Revenue		157.8	161.9	157.5	477.2	623.6	156.2	154.0	163.6	473.7	99		
		Adjusted Operating Profit		39.0	33.1	38.9	111.0	138.9	34.1	31.6	31.7	97.4	88		
		Adjusted OP Margin	%	24.7	20.5	24.7	23.3	22.3	21.9	20.5	19.4	20.6	(2.7)		
	Diversified Products Business	Revenue		77.9	77.9	69.5	225.3	297.9	71.6	71.8	69.0	212.5	94		
		Adjusted Operating Profit		2.7	1.6	0.5	4.7	4.2	(0.1)	4.0	2.5	6.3	135		
		Adjusted OP Margin	%	3.4	2.0	0.7	2.1	1.4	(0.2)	5.5	3.6	3.0	+ 0.9		
Balance Sheet	Total Assets		5,591.4	5,865.7	5,380.9	5,380.9	5,723.5	5,396.3	5,481.1	5,488.5	5,488.5				
	Total Equity		3,588.2	3,852.5	3,527.1	3,527.1	3,786.5	3,603.7	3,537.7	3,538.4	3,538.4				
	Ratio of equity attributable to owners of parent to total assets	%	63.2	64.8	64.6	64.6	65.2	65.8	63.6	63.5	63.5				
Cash Flows	Cash flows from operating activities		128.6	83.0	108.9	320.5	548.8	169.9	109.2	140.6	419.8				
	Cash flows from investing activities		(97.7)	(5.0)	(71.9)	(174.6)	(255.1)	(78.6)	(42.3)	(55.2)	(176.1)				
	Free cash flow		30.9	77.9	37.0	145.9	293.8	91.3	66.9	85.5	243.7				
Investment	Capital Expenditure		62.9	88.2	83.5	234.6	389.8	56.2	81.7	83.7	221.6	94	386.0	99	
Costs & Expenses	Depreciation and amortization		85.1	87.6	88.6	261.2	348.1	86.2	90.0	89.2	265.4	102	338.0	97	
	R&D Expenses		31.9	30.5	31.9	94.3	126.2	30.1	28.3	29.0	87.5	93	123.0	97	
Dividends	Dividend per Share	Yen		105		105	210		115		115		230		
Tire Production (tonnage of rubber)	Domestic		10,000t	11	11	11	33	44	11	11	11	33		44	
		China	10,000t	1	1	1	4	5	1	1	1	4			
		Asia	10,000t	7	7	7	22	27	7	6	7	20			
	Asia, Pacific, India and China		10,000t	9	8	9	25	32	8	8	8	24		31	
		North America	10,000t	9	9	9	27	36	9	9	8	25			
		Latin America	10,000t	3	3	4	11	14	4	4	4	11			
	Americas		10,000t	13	13	12	38	49	13	13	12	37		48	
		Europe	10,000t	6	6	5	17	21	5	5	5	15			
		Middle East and Africa	10,000t	0	0	0	1	1	0	0	0	1			
	Europe, Middle East, and Africa		10,000t	6	6	5	18	22	5	6	5	16		22	
	Overseas Total		10,000t	28	27	26	81	104	26	26	25	77		101	
	Total		10,000t	39	38	37	114	148	37	37	36	110		145	
	Overseas Prod. Ratio		%	72	71	70	71	70	70	70	69	70		70	

(*1) Revised on Nov.12, 2025

(2) Full Year

(Yen in billions)

2) Full Year			Unit	After Reclassifications (*1)					
				2023		2024		2025 (*3)	
				Actual	vs.PY	Actual	vs.PY	Fcst	vs.PY
Consolidated Results									
Statements of Income	Revenue			4,313.8	105	4,430.1	103	4,360.0	98
	Adjusted Operating Profit			480.6	100	483.3	101	490.0	101
	Adjusted OP Margin		%	11.1	(0.6)	10.9	(0.2)	11.2	+ 0.3
	Profit Attributable to Owners of Parent			331.3	110	285.0	86	253.0	89
	Profit from Continuing Operations			326.9	107	285.0	87	253.0	89
	Profit from Discontinued Operations			4.4	-	(0.0)	-	-	-
	ROIC		%	8.7	(0.7)	8.2	(0.5)	8.7	+ 0.6
	ROE		%	10.4	(0.6)	8.1	(2.3)	7.1	(1.0)
Exchange Rate	US \$		Yen/\$	141		152		148	
	Euro		Yen/€	152		164		167	
Analysis of Revenue and Adjusted Operating Profit vs. PY									
Revenue	Forex			+ 258.0		+ 280.0		(77.0)	
	Price, Mix, Volume etc.			(54.3)		(163.7)		+ 6.9	
	Total			+ 203.7		+ 116.3		(70.1)	
Adjusted Operating Profit (*2)	Forex			+ 62.0		+ 59.0		(12.0)	
	Raw Materials			(4.0)		(11.0)		(30.0)	
	Price			+ 203.0		(6.0)		+ 52.0	
	Mix			+ 18.0		+ 18.0		+ 19.0	
	Volume			(73.0)		(41.0)		(5.0)	
	Conversion Costs			(88.0)		(21.0)		+ 1.0	
	Operating Expenses			+ 7.0		+ 15.0		+ 18.0	
	Others			(127.0)		(10.3)		(36.3)	
Total			(2.0)		+ 2.7		+ 6.7		
Segment Information	Japan	Revenue		1,242.4	107	1,226.1	99	1,255.0	102
		Adjusted Operating Profit		206.5	137	187.3	91	192.0	103
		Adjusted OP Margin	%	16.6	+ 3.6	15.3	(1.3)	15.3	+ 0.0
	Asia, Pacific, India and China	Revenue		551.5		529.7	96	510.0	96
		Adjusted Operating Profit		55.2		58.5	106	59.0	101
		Adjusted OP Margin	%	10.0		11.0	+ 1.0	11.6	+ 0.5
	Americas	Revenue		2,080.0	105	2,180.0	105	2,105.0	97
		Adjusted Operating Profit		212.0	84	180.1	85	197.0	109
		Adjusted OP Margin	%	10.2	(2.4)	8.3	(1.9)	9.4	+ 1.1
	Europe, Middle East, and Africa	Revenue		819.2		835.6	102	825.0	99
Adjusted Operating Profit			11.7		29.8	255	44.0	148	
Adjusted OP Margin		%	1.4		3.6	+ 2.1	5.3	+ 1.8	
Results by Product	PS/LT	Revenue		2,376.5		2,485.9	105		
		Adjusted Operating Profit		273.7		282.3	103		
		Adjusted OP Margin	%	11.5		11.4	(0.2)		
	TB	Revenue		1,008.3		1,022.8	101		
		Adjusted Operating Profit		57.8		57.9	100		
		Adjusted OP Margin	%	5.7		5.7	(0.1)		
	Specialties	Revenue		630.6		623.6	99		
		Adjusted Operating Profit		135.9		138.9	102		
		Adjusted OP Margin	%	21.5		22.3	+ 0.7		
	Diversified Products Business	Revenue		298.4	107	297.9	100		
Adjusted Operating Profit			13.2	139	4.2	32			
Adjusted OP Margin		%	4.4	+ 1.0	1.4	(3.0)			
Balance Sheet	Total Assets			5,427.8		5,723.5			
	Total Equity			3,405.4		3,786.5			
	Ratio of equity attributable to owners of parent to total assets		%	61.8		65.2			
Cash Flows	Cash flows from operating activities			661.4		548.8			
	Cash flows from investing activities			(297.7)		(255.1)			
	Free cash flow			363.7		293.8			
Investment	Capital Expenditure			420.0	132	389.8	93	386.0	99
Costs & Expenses	Depreciation and amortization			305.8	108	348.1	114	338.0	97
	R&D Expenses			122.0	109	126.2	103	123.0	97
Dividends	Dividend per Share		Yen	200		210		230	
Tire Production (tonnage of rubber)	Domestic		10,000t	47		44		44	
		China	10,000t	7		5			
		Asia	10,000t	31		27			
		Asia, Pacific, India and China	10,000t	38		32		31	
		North America	10,000t	37		36			
		Latin America	10,000t	16		14			
		Americas	10,000t	53		49		48	
		Europe	10,000t	24		21			
		Middle East and Africa	10,000t	1		1			
		Europe, Middle East, and Africa	10,000t	25		22		22	
	Overseas Total		10,000t	117		104		101	
	Total		10,000t	163		148		145	
	Overseas Prod. Ratio		%	71		70		70	

(*1) From 2024, Segment Information, Results by Product and Tire Production have been changed as follows.

Segment Information: "China, Asia-Pacific" is changed to "Asia, Pacific, India, and China"

"Europe, Russia, Middle East, India and Africa" is changed to "Europe, Middle East, and Africa"

Results by Product: Calculation method for P&L by product has been partially changed.

Tire Production: Tire Production of India is included in "Asia" of "Asia, Pacific, India, and China".

(*2) For the analysis of adjusted operating profit vs.PY for 2024 and 2025, "Latin America" which had been classified under each of the factors until 2023, are included in "Others".

(*3) Revised on Nov.12, 2025

2. Additional Information

(1)Year-on-Year Tire Demand Growth (unit base, %)

			2022	2023	2024	2025				
			FY	FY	FY	1Q	2Q	3Q	9 Months	FY Fcst(*3)
Japan	PSR/LTR	REP	104	93	99	104	103	107	105	101~105
		OE	99	116	91	114	102	97	104	101~105
	TBR	REP	105	91	98	112	116	135	122	101~105
		OE	90	109	100	94	107	103	101	101~105
Asia(*1) (Thailand, Indonesia, India and China Total)	PSR/LTR	REP	83	110	98					100
		OE	112	106	102					106~110
	TBR(*2)	REP	78	111	109					101~105
		OE	58	147	83					106~110
N.America	PSR/LTR	REP	96	100	102	101	105	97	101	100
		USTMA+TRAC	95	99	97	98	101	95	98	95~99
		OE	109	107	96	90	97	105	97	100
	TBR	REP	115	77	114	98	118	116	111	106~110
		USTMA+TRAC	105	82	104	107	111	98	105	101~105
		OE	110	96	90	88	74	75	79	75~79
Europe	PSR/LTR	REP	98	91	105	103	96	100	100	100
		OE	104	110	92	90	95	99	94	95~99
	TBR	REP	101	79	104	101	96	95	97	100
		OE	103	104	78	87	106	112	100	100

(2)Year-on-Year Tire Sales Growth (unit base, %)

			2022	2023	2024	2025					2024 REP/OE Mix
			FY	FY	FY	1Q	2Q	3Q	9 Months	FY Fcst(*3)	
Japan	PSR/LTR	REP	102	86	100	108	111	108	109	106~110	70%
		OE	102	113	82	98	90	91	93	90~94	30%
		Total	102	95	93	104	103	102	103	101~105	
	TBR	REP	105	89	98	108	122	125	119	101~105	70%
		OE	92	113	100	95	111	105	103	101~105	30%
		Total	101	95	99	102	118	118	113	101~105	
Asia-Pacific, India, China (*1)	PSR/LTR	REP	95	97	98	94	100	100	98	101~105	60%
		OE	97	89	89	102	113	98	104	101~105	40%
		Total	96	93	94	97	105	99	100	101~105	
	TBR (*2)	REP	89	96	103	96	90	87	91	90~94	80%
		OE	105	105	72	70	84	94	81	85~89	20%
		Total	91	98	96	90	89	88	89	90~94	
N.America	PSR/LTR	REP	100	95	96	95	101	102	100	100	70%
		OE	104	105	96	87	88	101	92	90~94	30%
		Total	101	98	96	93	97	102	97	95~99	
	TBR	REP	102	86	103	108	111	91	102	101~105	70%
		OE	101	89	82	98	89	95	94	90~94	30%
		Total	102	87	97	104	105	92	100	100	
Europe	PSR/CVR	REP	101	85	98	108	102	105	105	101~105	70%
		OE	106	106	84	78	86	112	90	90~94	30%
		Total	103	92	93	97	96	106	100	100	
	TBR	REP	102	70	102	102	99	91	97	95~99	70%
		OE	114	109	77	88	111	108	101	95~99	30%
		Total	106	82	91	96	104	95	98	95~99	
Global	PSR/LTR	REP	100	90	97	99	102	101	101	100	70%
		OE	103	102	89	93	97	101	97	100	30%
		Total	101	94	94	97	100	101	99	100	
	TBR (*2)	REP	98	85	102	101	102	94	99	95~99	80%
		OE	104	96	84	90	97	99	95	95~99	20%
		Total	99	88	97	98	100	95	98	95~99	

Key Products:

			2022	2023	2024	2025				
			FY	FY	FY	1Q	2Q	3Q	9 Months	FY Fcst>(*3)
ORR	Ultra-Large		107	105	100	100	99	106	101	101~105
	Large	REP	103	108	104	102	88	82	90	85~89
		OE	130	97	71	109	153	124	128	116~120
		Total	110	104	94	104	102	91	99	95~99
	Small & Medium	REP	105	94	94	101	109	97	102	101~105
		OE	104	107	93	88	106	105	99	100
		Total	105	99	94	95	108	100	101	101~105
PSR-HRD (18"+)			108	108	100	102	105	105	104	101~105
	REP	110	105	105	104	108	106	106	101~105	

(*1)Asia excludes India before 2023.

(*2)As for TBR, figures of China is excluded from 2024.

(*3)Revised on Nov. 12, 2025

The disclosed figures are based on the latest information available; some actual figures include Bridgestone's own estimates and may be updated.