



## Independent Director Speakers – Biographies

Dialogue between the Board Chair and the Chairs of the Three Statutory Committees with Institutional Investors and Analysts

January 19, 2026

# Independent Director Speakers – Biographies



**Scott Trevor DAVIS**

Member of the Board  
Chairperson of the Board  
Member of the Nominating Committee  
Member of the Compensation Committee  
Chairperson of the Governance Committee

Apr. 1990 Researcher, The Japan Institute of Labour  
(currently The Japan Institute for Labour Policy and Training)  
Apr. 2001 Professor, Department of International Economics, Reitaku University  
Apr. 2006 Professor, Department of Global Business, College of Business,  
to Present Rikkyo University  
Mar. 2011 Member of the Board as Outside Director, Bridgestone Corporation  
to Present  
July 2020 Director, Board of Directors, Fujitsu-JAIMS Foundation



**Kenichi MASUDA**

Member of the Board  
Chairperson of the Nominating Committee  
Member of the Compensation Committee  
Chairperson of the Compliance Committee

Apr. 1998 Lawyer, Admitted in Japan  
to Present  
Sep. 1993 Lawyer, Admitted in New York  
to Present  
Jan. 1997 Partner, Anderson Mori  
to Present (Japanese law firm: currently Anderson Mori & Tomotsune)  
Apr. 2010 Adjunct Lecturer, Graduate Schools for Law and Politics,  
The University of Tokyo  
Mar. 2011 Outside Corporate Auditor, Bridgestone Corporation  
Mar. 2016 Member of the Board as Outside Director, Bridgestone Corporation  
to Present  
Apr. 2019 Visiting Professor, Graduate Schools for Law and Politics,  
The University of Tokyo

※As of January 19, 2026 (Excerpted from the materials  
for the March 2025 Shareholders' Meeting)

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**Kenzo YAMAMOTO**

Member of the Board  
Chairperson of the Compensation Committee  
Member of the Nominating Committee

Apr.1976 Joined Bank of Japan  
Dec. 2003 General Manager for the Americas and Chief Representative in New York, Bank of Japan  
Jul. 2005 Director-General, Payment and Settlement Systems Department, Bank of Japan  
Jul 2006 Director-General, Financial System and Bank Examination Department, Bank of Japan  
May 2008 Executive Director, Bank of Japan  
Jun. 2012 Chairman, NTT Data Institute of Management Consulting, Inc  
Aug. 2013 Board Member, Quality Control Oversight Board, The Japanese Institute of Certified Public Accountants  
Jul.2014 Committee Member, Risk Committee, Mitsubishi UFJ Financial Group, Inc.  
Mar. 2016 Member of the Board as Outside Director, Bridgestone Corporation  
Jun. 2018 Representative, Office KY Initiative  
Feb. 2019 Director, TOMIYAMA CULTURAL FOUNDATION  
to Present  
July 2020 Committee Member, Disciplinary Committee, Japan Securities Dealers Association  
to Present



**Yasuhiro NAKAJIMA**

Member of the Board  
Chairperson of the Audit Committee

Apr. 1984 Joined Hitachi, Ltd.  
Mar. 1995 Certified Public Accountant, Admitted to Present  
Jul. 2007 Representative Partner, PricewaterhouseCoopers Aarata (currently PricewaterhouseCoopers Japan LLC)  
Jul. 2012 Executive Officer (Leader of Quality Management), PricewaterhouseCoopers Aarata  
Jul. 2014 General Manager, Nagoya Office, PricewaterhouseCoopers Aarata LLC  
Jul. 2017 Oversight Board Member, PricewaterhouseCoopers Aarata LLC  
Apr. 2022 Specially Appointed Professor, Osaka Metropolitan University  
to Present  
Jul. 2022 Representative, Nakajima CPA Office  
Mar. 2023 Member of the Board as Outside Director, Bridgestone Corporation  
to Present

※As of January 19, 2026 (Excerpted from the materials for the March 2025 Shareholders' Meeting)