

# Overview of the Bridgestone Group

## Business Overview

The Bridgestone Group has approximately 130 manufacturing plants and R&D facilities with premium tire, solutions, diversified products, and exploratory businesses in more than 150 countries and regions.

### Premium Tire Business

#### “Produce and sell” tires Bridgestone Group’s core businesses

- Passenger car tires
- Truck and bus tires
- Specialties tires: Tires for off-the-road mining and construction vehicles, aircraft, agricultural machinery, and motorcycles



### Solutions Business

#### Amplify value during the customer’s “use” of tires Bridgestone Group’s growth businesses

- Retail and service solutions
- Tire-centric solutions
- Mobility solutions

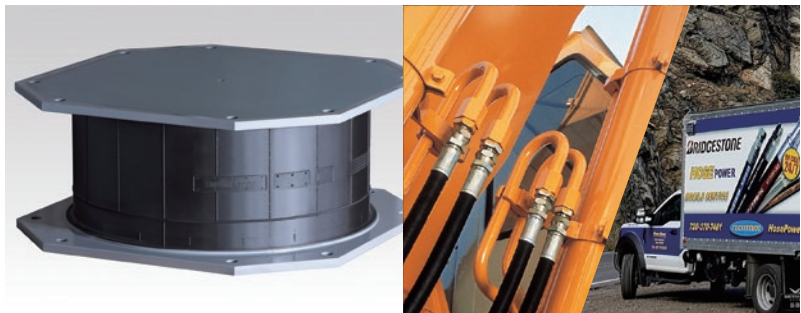


### Diversified Products Business

#### Focus on areas where Bridgestone’s core competencies can be leveraged

- Hydraulic and high-performance hoses and rubber tracks
- Plastic piping and seismic isolation
- Air springs
- Sports: Golf balls and golf clubs
- Cycle: Power assisted bicycles and bicycles

and others



### Exploratory Businesses

#### Promote commercialization based on co-creation with a focus on areas that make a solid contribution to sustainability

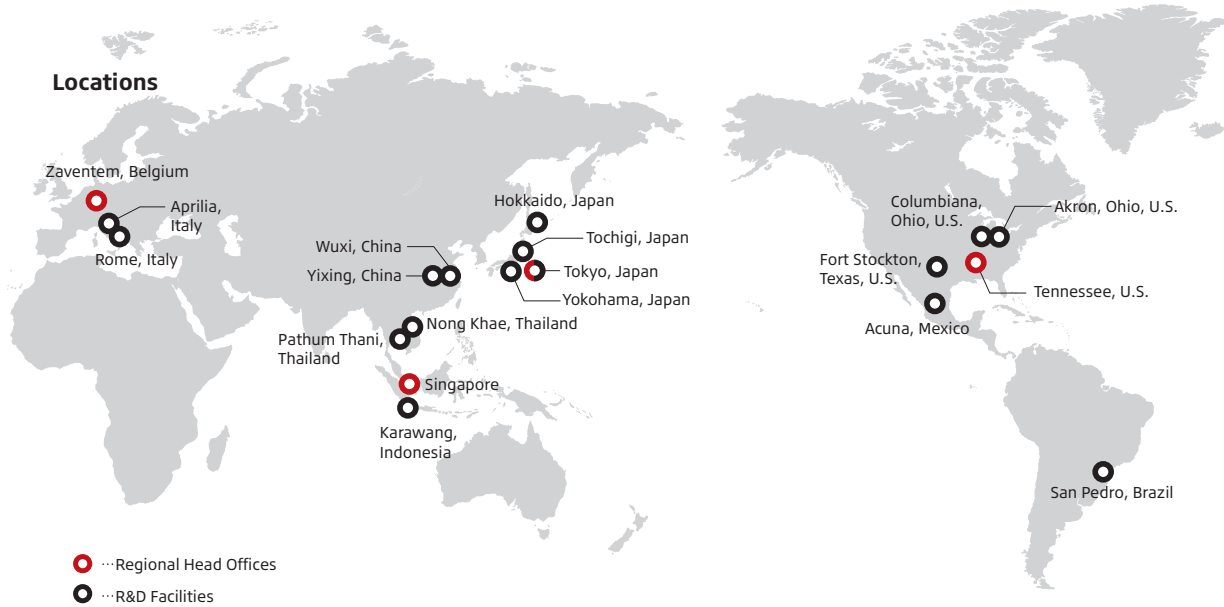
- Recycle business
- Guayule business
- Soft-robotics business



Note: As of December 31, 2022

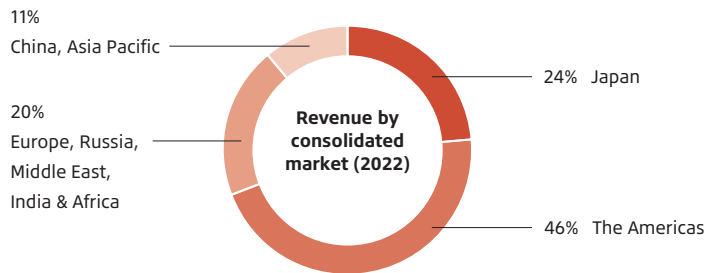
## Financial and Non-Financial Highlights

### Locations



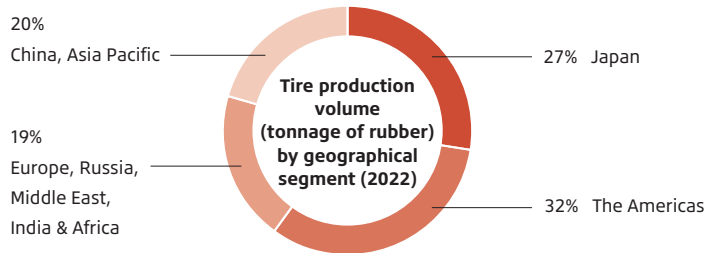
### Revenue (2022)

**4,110.1 billion JPY**



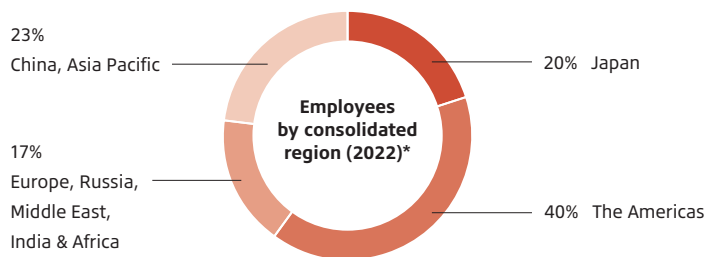
### Tire Production Volume (tonnage of rubber) (2022)

**1.77 million tonnes**



### Consolidated Employees (2022)

**129,262 people**



\* As of December 31, 2022.