

For Immediate Release

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Bridgestone Executes Agreement to Transfer Its Shares of Bridgestone Logistics

TOKYO (June 30, 2025) — Bridgestone Corporation ("Bridgestone") has entered into an agreement to transfer 66.6% of its 100% owned subsidiary, Bridgestone Logistics Co., LTD (hereinafter referred to as "Bridgestone Logistics"), shares to SBS Holdings, Inc. ("SBS Holdings").

Bridgestone is committed to reinforcing its global business quality by "turning changes into opportunities" in today's volatile business environment. The company is accelerating the establishment of a foundation for "growth with quality." In its Japanese operations, Bridgestone is executing business rebuilding with a focus on enhancing "Dan-Totsu"^{*1} products," aiming to improve productivity and creativity across the entire value chain, from tire development to production, logistics, and sales. This shares transfer is part of these initiatives.

The Japanese logistics industry is undergoing significant transformation driven by the shift towards carbon neutrality, the establishment of sustainable supply chains, and structural labor shortages. In this environment, SBS Holdings, a leader in the Japanese logistics industry, views these changes as a turning point towards the next stage of growth and is advancing initiatives aimed at further progress. Through the share transfer to SBS Holdings, the business and management resources of Bridgestone Logistics will be strengthened, enabling the company to pursue future growth opportunities.

Bridgestone Logistics is actively promoting sustainable logistics through the utilization of digital technologies, such as the introduction of next-generation delivery management systems, improving the efficiency of tire logistics, enhancing loading rates through collaborative logistics, and promoting modal shifts (switching to environmentally friendly transportation methods such as rail and ships, etc.). Bridgestone Logistics will continue to promote these activities and contribute to SBS Holdings' goal of "Transporting all manner of things safely, securely, in an optimal environment, and by more sustainable means." Additionally, SBS Holdings have introduced next-generation vehicles, including EVs, and utilize Logistics Technology (LT) and IT to develop efficient logistics facilities, transportation and delivery systems. By creating synergy with SBS Holding's advanced expertise, innovative know-how, extensive network and resources in the logistics

industry, Bridgestone Logistics will seek to expand its business opportunities beyond the Bridgestone Group and create new social value and customer value through the establishment of sustainable tire logistics. Furthermore, by aligning with SBS Holdings efforts to improve human resources and organizational capabilities, Bridgestone Logistics will enhance talent creativity and broadening talent development opportunities.

This initiative is part of business restructuring and rebuilding (2nd stage) in Bridgestone's Mid-Term Business Plan (2024-2026).

1. Bridgestone Logistics Profile

Corporate name	Bridgestone Logistics Co., Ltd.
Headquarter	B-Trinity building 6F, 3-1-1 Ogawahigashi-cho, Kodaira-shi, Tokyo, 187-8531, Japan
Established	July 1, 1995
Paid- in capital	400 million yen
Representative	President Yoshihiro Miyoshi
Number of employees	987 employees (as of end of 2024)
Main Business	Freight Transportation Business Freight Forwarding Business Warehousing Business Customs Brokerage Business etc.

2. SBS Holdings Profile

Corporate name	SBS Holdings, Inc.
Headquarter	〒160-6125 8-17-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo Sumitomo Realty & Development Shinjuku Grand Tower 25th floor
Established	December 16, 1987
Paid- in capital	3,920 million yen
Representative	Representative Director Masahiko Kamata
Number of employees	23,513 employees (including 10,712 full-time employees, as of the end of December 2024, consolidated)
Main Business	Since its foundation in 1987, the SBS Group has contributed to the creation of profit for customers by providing one-stop logistics services through the enhancement of logistics services and services associated with logistics. The

	Group has companies that handle a variety of products ranging from food to ultra-heavy goods, companies that can respond to a variety of delivery types including routes, areas and same-day delivery, and companies that specialize in logistics facility development and environmental logistics.
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3. Schedule

Date of agreement signing	June 30, 2025
Completion date of transfer	October 1, 2025 (scheduled)

4. Outlook

The impact on the consolidated financial forecast for the current fiscal year is minimal.

*1 "Dan-Totsu" refers to Bridgestone's direction to be the clear and absolute leader.

About Bridgestone Corporation:

Bridgestone is a global leader in tires and rubber building on its expertise to provide solutions for safe and sustainable mobility. Headquartered in Tokyo, the company employs approximately 121,000 people globally and conducts business in more than 150 countries and territories worldwide. Bridgestone offers a diverse product portfolio of premium tires and advanced solutions backed by innovative technologies, improving the way people around the world move, live, work and play.

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