BOARD OF DIRECTORS AND EXECUTIVE OFFICERS As of March 24, 2020

BOARD OF DIRECTORS

Masaaki TSUYA

Chairman of the Board Chairman of Bridgestone Americas, Inc.

Shuichi ISHIBASHI

Member of the Board CEO and Representative Executive Officer

Akihiro ETO

Member of the Board President COO and Representative Executive Officer Concurrently responsible for BSJP

Scott Trevor DAVIS

Member of the Board* Member of the Nominating Committee Member of the Compensation Committee

Yuri OKINA

Member of the Board* Member of the Nominating Committee Member of the Compensation Committee

Kenichi MASUDA

Member of the Board* Member of the Nominating Committee Member of the Compensation Committee

Kenzo YAMAMOTO

Member of the Board* Member of the Audit Committee

Keikou TERUI

Member of the Board* Member of the Audit Committee

Seiichi SASA

Member of the Board* Member of the Audit Committee

Yojiro SHIBA

Member of the Board* Member of the Audit Committee

Yoko SUZUKI

Member of the Board* Member of the Audit Committee

Hideo HARA

Member of the Board Member of the Audit Committee

Tsuvoshi YOSHIMI

Member of the Board Member of the Audit Committee

* Outside Director as set forth in Article 2 (XV) of the Companies Act.

EXECUTIVE OFFICERS

Shuichi ISHIBASHI

Member of the Board CEO and Representative Executive Officer

Akihiro ETO

Member of the Board President COO and Representative Executive Officer Concurrently responsible for BSJP

Masahiro HIGASHI

Vice Chair and Representative Executive Officer G-Chief Solution Officer Responsible for G Solution Strategy, Finance and Human Resources; Concurrently responsible for G Original Equipment Strategy

Paolo FERRARI

Executive Vice President and Executive Officer Member of the Board, CEO and President, COO of Bridgestone Americas, Inc.

Christine KARBOWIAK

Executive Vice President and Executive Officer G-Chief Sustainability Officer Responsible for G Public Relations, Government Relations and Sustainability Vice Chair, Chief Administrative Officer, Chief Risk Officer and Executive Vice President of Bridgestone Americas, Inc.

Masato BANNO

Senior Vice President and Executive Officer G-Chief Technical Officer Responsible for Technology, Quality Management; Concurrently responsible for Products and Technology Development

For information regarding major subsidiaries, please refer to the following URL.

Major subsidiaries

https://www.bridgestone.com/ir/shareholders/pdf/notice_eng.pdf