

FINANCIAL HIGHLIGHTS

Bridgestone Corporation and Subsidiaries
Years ended December 31, 2018, 2017, and 2016

	2018	2017	2016	2018 / 2017	2018
	Millions of yen			Percent change	Thousands of U.S. dollars ¹
Net sales	¥3,650,111	¥3,643,428	¥3,337,017	0.2%	\$32,883,883
Overseas sales	2,968,123	2,959,067	2,683,488	0.3	26,739,847
Operating income	402,732	419,047	449,549	-3.9	3,628,216
Profit attributable to owners of parent	291,642	288,276	265,551	1.2	2,627,405
Total equity	2,436,162	2,402,739	2,345,900	1.4	21,947,405
Total assets	3,863,699	3,959,039	3,716,030	-2.4	34,808,099
Capital expenditure	268,421	234,850	194,111	14.3	2,418,207
Depreciation and amortization	200,477	200,377	188,062	0.0	1,806,099
Research and development costs	103,551	99,792	95,403	3.8	932,892
Net return on shareholders' equity (ROE) (%)	12.4	12.5	11.8	—	—
Net return on total assets (ROA) (%)	7.5	7.5	7.1	—	—

Per Share Data

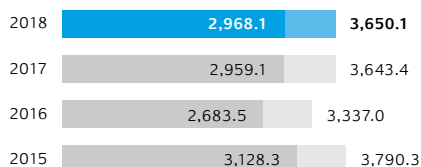
	Yen			Percent change	U.S. dollars ¹
Net income					
Basic	¥ 387.95	¥ 375.67	¥ 339.04	3.3%	\$ 3.50
Diluted	387.28	375.01	338.52	3.3	3.49
Shareholders' equity ²	3,163.71	3,115.69	2,915.85	1.5	28.50
Cash dividends	160.00	150.00	140.00	6.7	1.44

¹ Solely for the convenience of readers, the Japanese yen amounts in this annual report are translated into U.S. dollars at the rate of ¥111.00 to \$1, the approximate year-end rate.

² Shareholders' equity is equity excluding stock acquisition rights and non-controlling interests.

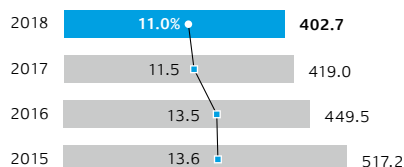
Net Sales / Overseas Sales

¥ billion



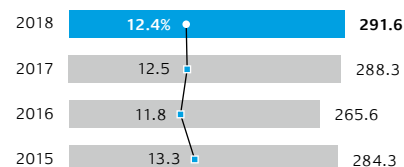
Operating Income / Operating Income Margin

¥ billion / %



Profit Attributable to Owners of Parent / ROE

¥ billion / %



Note: Net sales exclude inter-segment transactions.