

BOARD OF DIRECTORS

Masaaki TSUYA

Member of the Board
CEO and Representative Executive Officer
Concurrently Chairman of the Board

Kazuhisa NISHIGAI

Member of the Board
COO and Representative Executive Officer

Narumi ZAITSU

Member of the Board
Member of the Audit Committee

Kenichi TOGAMI

Member of the Board
Member of the Audit Committee

Scott Trevor DAVIS

Member of the Board*
Member of the Nominating Committee
Member of the Compensation Committee

Yuri OKINA

Member of the Board*
Member of the Nominating Committee
Member of the Compensation Committee

Kenichi MASUDA

Member of the Board*
Member of the Nominating Committee
Member of the Compensation Committee

Kenzo YAMAMOTO

Member of the Board*
Member of the Audit Committee

Keikou TERUI

Member of the Board*
Member of the Audit Committee

Seiichi SASA

Member of the Board*
Member of the Audit Committee

Yojiro SHIBA

Member of the Board*
Member of the Audit Committee

Yoko SUZUKI

Member of the Board*
Member of the Audit Committee

* Outside Director as set forth in Article 2 (XV) of the Companies Act.

EXECUTIVE OFFICERS

Representative Executive Officers

Masaaki TSUYA

Member of the Board
CEO and Representative Executive Officer
Concurrently Chairman of the Board

Kazuhisa NISHIGAI

Member of the Board
COO and Representative Executive Officer
Concurrently Chief Technology Officer
Responsible for Technology

Executive Vice Presidents and Executive Officers

Shuichi ISHIBASHI

Chief Quality Management Officer
Responsible for Quality Management and CSR;
Concurrently responsible for Global Original Equipment and
Global Business Strategy;
Concurrently responsible for Global Solutions Business and
Diversified Products;
Concurrently Chair, Global Mining and Agricultural Solutions
in-house Company;
Concurrently Chair, Diversified Products Solutions in-house Company
Concurrently responsible for Global Solutions Business;
Concurrently CEO, Global Mining and Agricultural Solutions
in-house Company

Akihiro ETO

Responsible for Japan Tire SBU;
Concurrently Chair, Japan Tire SBU;
Concurrently responsible for Group Strategy Planning
Chief Financial Officer
Finance

Asahiko NISHIYAMA

Responsible for Olympics and Paralympics
Concurrently responsible for Diversified Products, Sports and Cycle Business;
Concurrently Chairman of Bridgestone Sports Co., Ltd.;
Concurrently Chairman of Bridgestone Cycle Co., Ltd.

Senior Vice Presidents and Executive Officers

Gordon KNAPP

Member of the Board, CEO and President of Bridgestone Americas, Inc.

Paolo FERRARI

Member of the Board, CEO and President, concurrently Chief Operating
Officer of Bridgestone Europe NV/SA
Chairman of Bridgestone Americas, Inc.

For information regarding major subsidiaries, please refer to the following URL.

Major subsidiaries

http://www.bridgestone.com/ir/library/business_reports/pdf/business_report_for_the_99th_fp.pdf