

# FINANCIAL HIGHLIGHTS

Bridgestone Corporation and Subsidiaries  
Years ended December 31, 2016, 2015, and 2014

	2016	2015	2014	2016 / 2015	2016
	Millions of yen			Percent change	Thousands of U.S. dollars <sup>1</sup>
Net sales	<b>¥3,337,017</b>	¥3,790,251	¥3,673,965	-12.0%	<b>\$28,646,382</b>
Overseas sales	<b>2,683,488</b>	3,128,343	2,979,922	-14.2	<b>23,036,209</b>
Operating income	<b>449,549</b>	517,248	478,038	-13.1	<b>3,859,121</b>
Profit attributable to owners of parent	<b>265,551</b>	284,294	300,589	-6.6	<b>2,279,603</b>
Total equity <sup>2</sup>	<b>2,345,457</b>	2,282,012	2,146,658	2.8	<b>20,134,406</b>
Total assets <sup>2</sup>	<b>3,720,237</b>	3,795,847	3,960,908	-2.0	<b>31,936,106</b>
Capital expenditure	<b>194,111</b>	253,581	296,396	-23.5	<b>1,666,332</b>
Depreciation and amortization	<b>188,062</b>	202,334	188,333	-7.1	<b>1,614,405</b>
Research and development costs	<b>95,403</b>	94,978	94,147	0.4	<b>818,980</b>
Net return on shareholders' equity (ROE) (%)	<b>11.8</b>	13.3	15.5	—	—
Net return on total assets (ROA) (%)	<b>7.1</b>	7.3	8.0	—	—

## Per Share Data

	Yen			Percent change	U.S. dollars <sup>1</sup>
Net income					
Basic	<b>¥ 339.04</b>	¥ 362.99	¥ 383.84	-6.6%	<b>\$ 2.91</b>
Diluted	<b>338.52</b>	362.52	383.39	-6.6	<b>2.91</b>
Shareholders' equity <sup>3</sup>	<b>2,915.28</b>	2,820.48	2,650.47	3.4	<b>25.03</b>
Cash dividends	<b>140.00</b>	130.00	100.00	7.7	<b>1.20</b>

<sup>1</sup> Solely for the convenience of readers, the Japanese yen amounts in this annual report are translated into U.S. dollars at the rate of ¥116.49 to \$1, the approximate year-end rate.

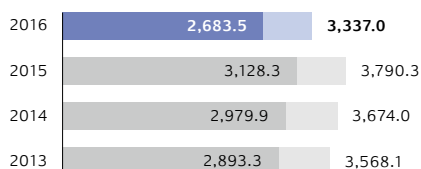
<sup>2</sup> Certain overseas subsidiaries applied IAS 19 "Employee Benefits" (amended on June 16, 2011) from fiscal 2013.

As this change in accounting policy is applied retrospectively, the amount of total equity and total assets for 2012 reflects the retrospective application.

<sup>3</sup> Shareholders' equity is equity excluding stock acquisition rights and non-controlling interests.

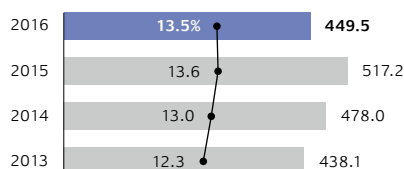
## Net Sales / Overseas Sales

¥ billion



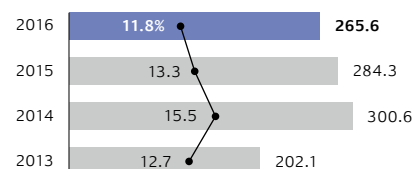
## Operating Income / Operating Income Margin

¥ billion / %



## Profit Attributable to Owners of Parent / ROE

¥ billion / %



Note: Net sales exclude inter-segment transactions.