

MAJOR SUBSIDIARIES AND AFFILIATES

As of January 1, 2010

Country	Company	Ownership (including indirect ownership)	Capital (in thousands)	Operations
Argentina	Bridgestone Argentina S.A.I.C.	100.0%	ARS 201,241	Manufacture and sale of tires
Australia	Bridgestone Australia Ltd.	100.0%	AUD 85,819	Manufacture and sale of tires
	Bridgestone Earthmover Tyres Pty. Ltd.	100.0%	AUD 7,000	Sale of off-the-road tires for mining and construction vehicles
Belgium	Bridgestone Europe NV/SA	100.0%	EUR 724,668	Management of European operations and sale of tires
	Bridgestone Aircraft Tire (Europe) S.A.	100.0%	EUR 1,388	Retread and sale of aircraft tires
Brazil	Bridgestone do Brasil Industria e Comercio Ltda.	100.0%	BRL 168,983	Manufacture and sale of tires
Canada	Bridgestone Canada Inc.	100.0%	CAD 98,401	Manufacture and sale of tires and sale of automotive components
Chile	Bridgestone Off-the-Road Tire Latin America S.A.	75.0%	USD 3,000	Sale of off-the-road tires for mining and construction vehicles
China	Bridgestone (China) Investment Co., Ltd.	100.0%	USD 96,359	Management of Chinese tire operations and sale of tires
	Bridgestone (Tianjin) Tire Co., Ltd.	94.5%	USD 49,016	Manufacture and sale of tires
	Bridgestone (Shenyang) Tire Co., Ltd.	100.0%	USD 49,980	Manufacture and sale of tires
	Bridgestone Aircraft Tire Company (China) Ltd.	100.0%	USD 8,000	Retread and sale of aircraft tires
	Bridgestone Aircraft Tire Company (Asia) Ltd.	100.0%	HKD 21,000	Retread and sale of aircraft tires
Costa Rica	Bridgestone de Costa Rica, S.A.	98.6%	CRC 1,452,750	Manufacture and sale of tires
France	Bridgestone France S.A.S.	100.0%	EUR 74,090	Manufacture and sale of tires and sale of automotive components
Germany	Bridgestone Deutschland GmbH	100.0%	EUR 14,000	Sale of tires and automotive components
Hungary	Bridgestone Tatabanya Termelo Kft.	100.0%	HUF 30,938,000	Manufacture and sale of tires
India	Bridgestone India Private Ltd.	100.0%	INR 2,753,000	Manufacture and sale of tires
Indonesia	P.T. Bridgestone Tire Indonesia	54.3%	USD 24,960	Manufacture and sale of tires
Italy	Bridgestone Italia S.p.A.	100.0%	EUR 38,775	Manufacture and sale of tires and sale of automotive components
Japan	Bridgestone Chemitech Co., Ltd.	100.0%	JPY 495,000	Manufacture and sale of synthetic resin
	Bridgestone Cycle Co., Ltd.	100.0%	JPY 1,870,000	Manufacture and sale of bicycles
	Bridgestone Flowtech Corporation	100.0%	JPY 484,000	Manufacture and sale of industrial hydraulic hoses
	Bridgestone Elastech Co., Ltd.	100.0%	JPY 450,000	Manufacture and sale of antivibration components
	Bridgestone Sports Co., Ltd.	100.0%	JPY 3,000,000	Manufacture and sale of sporting goods
	Asahi Carbon Co., Ltd.	99.4%	JPY 1,720,000	Production and sale of carbon black
	Bridgestone Finance Corporation	100.0%	JPY 50,000	Lending, purchasing of sales receivables, and outsourced processing of accounting and salary payments

Country	Company	Ownership (including indirect ownership)	Capital (in thousands)	Operations
Mexico	Bridgestone de Mexico, S.A. de C.V.	100.0%	MXN 455,997	Manufacture and sale of tires
The Netherlands	Bridgestone Finance Europe B.V.	100.0%	EUR 225	Lending and purchasing of sales receivables and auditing of group companies
New Zealand	Bridgestone New Zealand Ltd.	100.0%	NZD 32,848	Manufacture and sale of tires
Poland	Bridgestone Poznan Sp. zo.o.	100.0%	PLN 558,058	Manufacture and sale of tires
	Bridgestone Stargard Sp. zo.o.	100.0%	PLN 572,650	Manufacture and sale of tires
Russia	Limited Liability Company "Bridgestone C.I.S."	100.0%	RUB 68,474	Sale of tires
Singapore	Bridgestone Singapore Pte Ltd	100.0%	USD 674	Natural rubber trading
	Bridgestone Asia Pacific Pte. Ltd.	100.0%	SGD 42,532	Management of Asia and Oceania tire operations and sale of tires
South Africa	Bridgestone South Africa Holdings (Pty) Ltd.	100.0%	ZAR 23	Holding company for tire manufacturing and marketing company
Spain	Bridgestone Hispania S.A.	99.7%	EUR 56,726	Manufacture and sale of tires and sale of automotive components
Taiwan	Bridgestone Taiwan Co., Ltd.	80.0%	TWD 810,500	Manufacture and sale of tires
Thailand	Thai Bridgestone Co., Ltd.	69.2%	THB 400,000	Manufacture and sale of tires
	Bridgestone Tire Manufacturing (Thailand) Co., Ltd.	100.0%	THB 6,921,000	Manufacture and sale of tires
	Bridgestone Natural Rubber (Thailand) Co., Ltd.	100.0%	THB 447,000	Processing of natural rubber
Turkey	Brisa Bridgestone Sabanci Lastik Sanayi ve Ticaret A.S.	43.6%	TRY 7,441	Manufacture and sale of tires
United Kingdom	Bridgestone U.K. Ltd.	100.0%	GBP 18,335	Sale of tires and automotive components
	Bridgestone Industrial Ltd.	100.0%	GBP 250	Sale of engineered products
UAE	Bridgestone Middle East & Africa FZE	100.0%	AED 17,000	Management of Middle East and Africa tire operations and sale of tires
United States	Bridgestone Americas, Inc.	100.0%	USD 127,000	Management of Americas operations
	Bridgestone Bandag, LLC	100.0%	USD 1	Manufacture and sale of retreading materials and provision of related services
	Bridgestone Americas Tire Operations, LLC	100.0%	USD 1	Manufacture and sale of tires
	Bridgestone Retail Operations, LLC	100.0%	USD 1	Sale of tires and automotive components and automotive maintenance and repair services
	Firestone Diversified Products, LLC	100.0%	USD 1	Manufacture and sale of roofing materials and other products
	Morgan Tire & Auto, LLC	100.0%	USD 1	Sale of tires and automotive components and automotive maintenance and repair services
	Bridgestone APM Company	100.0%	USD 15,000	Manufacture and sale of antivibration components for automobiles and of synthetic resin products
	Bridgestone Aircraft Tire (USA), Inc.	100.0%	USD 1	Retread and sale of aircraft tires
Venezuela	Bridgestone Firestone Venezolana, C.A.	100.0%	VEF 10,386,400	Manufacture and sale of tires